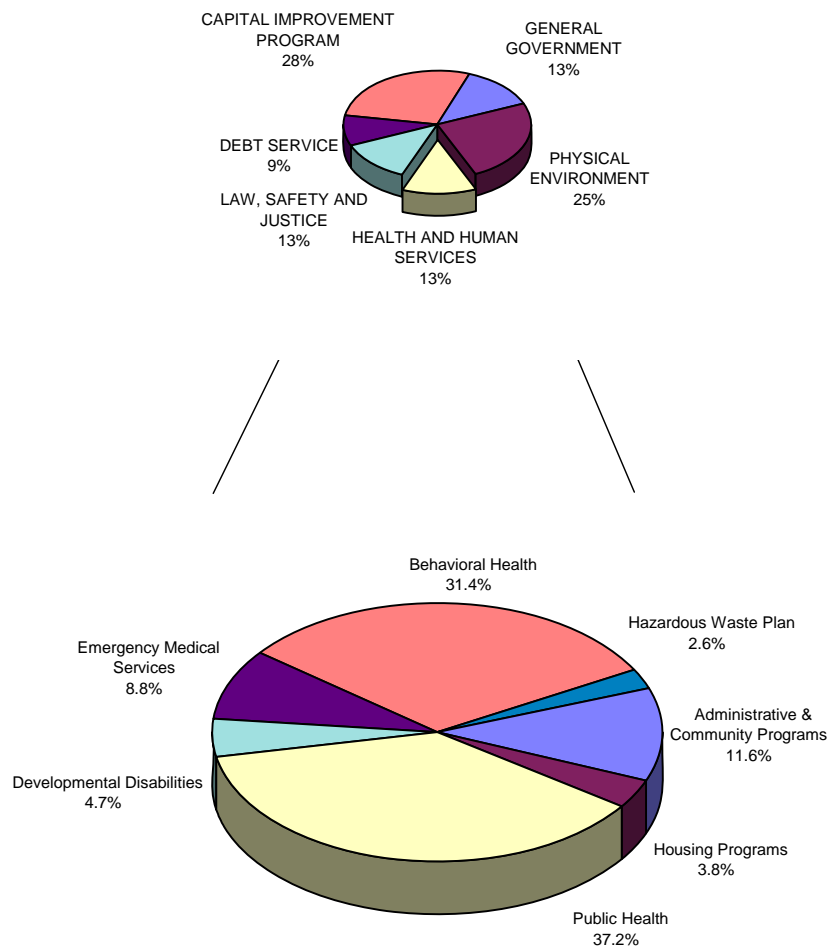


HEALTH AND HUMAN SERVICES

Health & Human Services
\$497 Million



Organization of the Pie Chart: The following agencies were combined to make the pie chart more readable.

Behavioral Health: Mental Health and Alcoholism & Substance Abuse.

Housing Programs: Federal Housing & Community Development Fund and Housing Opportunity Acquisition.

Administrative & Community Programs: Veterans' Services, Special Programs, Youth Employment,

Source: Program Plan Summary Page (Found at the end of the section).

PROGRAM EXPLANATIONS

INTRODUCTION

King County continues to invest in the health and well being of its residents through its ongoing commitment to healthy families and community services. The majority of health and human service programs funded by King County are discretionary in nature. However, the services are directed toward members of our community that depend on them for their daily existence. In addition, health and human service agencies provide many services to the general population of the county including communicable disease control, ensuring restaurants are safe, preparing for emergencies such as the a pandemic flu and working to ensure that there is affordable housing for all residents. As a result of these pressing needs and in the face of increased spending in state-mandated areas; primarily public safety and criminal justice programs, King County is taking a position of leadership in supporting numerous health and human service programs.

The 2007 Executive Proposed Budget reflects this ongoing commitment to the goal of ensuring the stability of health and human services in King County. The County shares responsibility for regional health and human services with the federal, state, and local governments as well as the private sector and faith-based organizations. However, in the past few years as the federal government has failed to maintain their share and state spending has been pressured by state initiatives, the County has found it necessary to take a more aggressive role in providing resources for these services and identifying new resources to ensure that the services are continued.

The County has been successful in the Human Service arena. Working collaboratively with other community leaders, new sources of revenue have been developed such as the Veterans and Human Services Levy and various additional resources to support housing and the homeless. A crisis in mental health funding was avoided through the actions of the 2006 legislature where more resources have been provided.

Public health services on the other hand are facing a funding crisis that threatens the foundation of the County's services for the most vulnerable populations. The 2007 Executive Proposed Budget provides stop gap funding to postpone the consequences of this crisis, however, no county can provide for these needs alone. The state and federal government must address these issues if services to these most vulnerable populations are to be continued.

The items described below present a few of the highlights of the 2007 Executive Proposed Budget and the issues facing the County.

Crisis in Funding for Healthcare Services: As the provider of healthcare to an ever increasing population of uninsured patients, the County's Public Health Department has felt the strain associated with meeting the healthcare needs of patients who cannot afford to pay. This, in combination with changing Medicaid reimbursement policy, has resulted in Public Health Fund revenues decreasing as demand for services by clients unable to pay for the services has increased. King County has mitigated the impact by increasing the use of county discretionary funding to continue services.

Over the last five years King County has demonstrated its commitment to providing public health services to the residents of King County by nearly doubling its financial contribution to Public Health. In 2003, Public Health had a budget of \$186.5 million dollars to which the county contributed \$15.3 million. By 2007, the Executive Proposed Budget for the

HEALTH & HUMAN SERVICES PROGRAM PLAN

department has decreased slightly to \$185.7 million while the county's share has grown 80% to \$27.5 million.

To tackle the challenges the county began a two year operational master planning process that is expected to address many of the service delivery issues that the agency will need to confront in order to operate in an environment of expanding patient needs with diminished revenue sources. In the interim, the situation has continued to deteriorate. In 2007 the County was faced with the need to either significantly increase its contribution again or begin to consider the closure of facilities reducing healthcare services to our most vulnerable populations.

As in 2006, the decision was made to increase the transfer of county discretionary funds to allow the health department to sustain service levels for essential programs while the County joined with other governments to ask the state legislature to address the funding crisis during the 2007 session of the state legislature. The County does not have the resources to continue to operate all our facilities and meet the general public health needs in the face of the rapidly escalating costs of healthcare. The 2007 Executive Proposed Budget provides funding for all facilities for the first six months of 2007. If the legislature fails to act to alleviate the crisis the County will either have to close two clinics or find additional resources to continue to operate them. However, even if the clinics can be sustained for the additional six months, without legislative intervention the county will face the same decision next year in preparing the 2008 budget.

The Children's Health Initiative: During 2005 as the County was facing rising healthcare costs and an increase in the numbers of uninsured patients, the needs of one segment of the uninsured population was particularly pressing. Approximately 16,000, or 4%, of all children in King County do not have health insurance or access to basic health care services. About half of these children are eligible for existing programs: Medicaid, State Children's Health Insurance Program (SCHIP) or Basic Health Plan coverage. Unfortunately, these children are not taking advantage of the available insurance and remain uninsured. Access to early preventive health care services can profoundly affect the trajectory of a child's health and well-being and their readiness for success in school. Children with insurance coverage are more likely to be able to access needed services and prevention is less costly for society and the individual than to pay for acute health care.

In May of 2006, at the direction of the King County Executive, the Seattle King County Public Health Department created the Children's Health and Access Task Force (CHATF), comprised of child health experts, insurance providers, and state representatives, to advise King County on the creation of an innovative county based program to improve the health of children. The task force recommended that King County implement a two-phase approach to improving the health of low income children starting with outreach and access beginning in Phase 1 and following in Phase 2 with a health insurance program to fill in the "gap" that current public coverage programs leave. Phase 2 would continue until 2010 or earlier when the state will take over full coverage of children.

The Executive's 2007 Proposed Budget provides funding for Phase 1 of this plan. During Phase 1, low income children eligible for existing public health insurance programs will be identified by implementing a targeted access and outreach program. Outreach will be conducted by four teams comprised of a specialized application worker and contracted community health workers; each having extensive contacts within the targeted communities.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Contracted community health workers will work within their respective communities to identify low income families with uninsured children. The community health workers will link these individuals with the application workers who will assist them in enrolling in available insurance programs. This program will also make a small contribution to the County's healthcare funding crisis as many of these uninsured children are being treated in our clinics currently. By providing access to insurance coverage the county will be able to maximize the available resources to treat these patients.

Veterans and Human Services Levy: In September 2005, the King County Council moved to place on the general election ballot a measure to create a regional health and human services fund to benefit veterans and their families and others in need. The intent of the levy was to fund services such as housing assistance, mental health counseling, substance abuse prevention and treatment, and employment assistance. It would also fund capital facilities and improvements to coordination of regional services for veterans and military personnel, and their families.

King County voters approved the Veterans and Human Services Levy in November 2005 with a 57.92 percent favorable vote countywide. With its passage, the levy is expected to generate about \$14 million annually for six years. As required in the establishing ordinance, half of the total revenues will fund housing and human services for veterans and their families, and the other half will fund services for other low-income individuals and families in need.

In April of 2006, the County Council passed Ordinance 15406, providing guidance on the implementation of the Veterans and Human Services Levy and calling for a Service Improvement Plan to describe how the county will move to enhance and expand services and supports for veterans and other vulnerable populations, and how funds will be allocated over the life of the levy. The ordinance also set clear direction as to priorities, stating that the proceeds "should be used primarily to prevent and reduce homelessness and unnecessary involvement in the criminal justice and emergency medical systems for veterans, military personnel and their families and other individuals and families most at risk."

The Service Improvement Plan was completed and delivered to Council late in the third quarter of 2006. The Service Improvement Plan addresses the council's stated priority areas of reducing homelessness, criminal justice and emergency medical involvement and costs. It places a high value on cross system partnerships and collaborations and the concept of using levy funds as a means of leveraging resources from other public and private sector funders. It also offers a detailed review of current services and resources, best practices and other data and demographics. It includes a plan for an outcomes-based evaluation which is a critical component of levy implementation, and will influence future investments in regional human services.

The Executive's 2007 Proposed Budget provides appropriation authority to implement the first year of the Plan. True to the ordinance, the allocation plan shows the 50/50 split of levy proceeds for veterans and non-veterans services. The majority of first year funds, collected in 2006, are dedicated to capital and other one-time investments to expand housing capacity. A total of \$2 million annually is set aside for expansions to the King County Veterans' Program services; \$1.5 million annually is devoted to early intervention and prevention programs to reduce dependency and criminal justice costs; and up to \$1 million per year will be made

HEALTH & HUMAN SERVICES PROGRAM PLAN

available for capital projects, as stipulated in the ordinance. The majority of the remaining funds will be available through competitive procurement processes.

The Ten-Year Plan to End Homelessness in King County: With the publication of “*A Roof Over Every Bed: Our Community’s Ten-Year Plan to End Homelessness in King County*,” King County is taking a leadership role in the region’s comprehensive response to ending homelessness. This involves identifying the key strategies to be employed, target populations to be served, and the alignment of current activities to more closely follow the Ten-Year Plan. Next steps will involve planning and implementing innovative and creative projects that reach out to help homeless individuals get back on their feet or break down barriers to creating housing and other supporting programs.

In 2006 the County began to implement housing solutions for the homeless. Through a joint funding effort King County will combine \$3.3 million in local Homeless Housing and Services dollars with \$2.8 million in federal Section 8 housing subsidies from the Seattle Housing Authority and King County Housing Authority. The funding will go to support eight new projects aimed at ending the cycle of homelessness for people living throughout the county. Of the 215 new supportive housing opportunities created, more than 65 percent will be dedicated to chronically homeless individuals and families with intensive service needs and long histories of homelessness.

This is the first allocation from the funding created when the State Legislature passed the Homeless Housing and Assistance Act of 2005 (ESSHB 2163) establishing an additional \$10 document recording fee dedicated to funding homeless initiatives. In 2006, King County will allocate Homeless Housing and Services Fund dollars through two funding rounds. Awards for the second round will be announced later this year. All of the projects funded align with the goals of the Ten-Year Plan to End Homelessness in King County, and complement its strategies.

The 2007 Executive Proposed Budget also included appropriation authority for an additional \$3 million for state homeless grants that the county expects to receive. The vast majority of this funding will be allocated through the County’s annual housing funding process that reflects the imperative to end homelessness through continued management of programs and services that directly aid the homeless

Funding Reductions to Youth Employment and Dislocated Worker Programs: The Youth Employment and Dislocated Worker Programs are expecting a 16% decline from adopted 2006 funding in grant resources in 2007. Youth Employment will continue to receive \$1.7 million in county funding but resources from grants will decline from \$6.1 million to \$5.0 million expected in 2007. As the economy has improved and unemployment has declined, funding for Dislocated Workers is expected to go down from \$7.1 million to \$5.7 million.

The Youth Employment funding supports the King County Work Training Program which collaborates with many dedicated community partners to help create a customer focused workforce development system throughout Seattle-King County. Providing regional leadership to coordinate employment services for the homeless and people involved in justice services is a priority.

Education and employment opportunities are in place to help youth and adults become successful in their careers. The programs also help adults make smooth career transitions

HEALTH & HUMAN SERVICES PROGRAM PLAN

through the Seattle-King County WorkSource system. Young people are helped to stay in school or re-engage in school through a variety of programs with partners throughout King County that build skills to ensure success in school and work.

The Dislocated Worker Program is a comprehensive reemployment program, and is one of several customized employment services available at WorkSource Renton. The Dislocated Worker Program helps people who have lost their jobs through company downsizing or plant closures find employment. It also helps businesses find productive workers.

Teams of program specialists, career counselors and job developers provide a variety of reemployment and training services to help dislocated workers get back to work. Funding for these program historically fluctuates and the 2007 Executive Proposed Budget will make adjustments to programs to balance to available revenues.

Investment in Information Technology and Facilities Capital Projects: The 2007 Executive proposed capital budget for Health and Human Services is divided into two programmatic areas: the capital projects administered by the Harborview Medical Center and the technology projects administered by County agencies. The Harborview capital program outlined at the close of this section amounts to \$5.85 million and does not include the Harborview bond projects. The other county Health and Human Service capital project proposals include \$946,313 for technology projects and \$57,935 for facility projects.

Department of Public Health and Department of Community and Human Services Capital Programs

Agency	Project Name	2007 Executive Proposed Budget	Continuation of Existing Project
Facilities			
Health	Fed Way PH Parking Lot Lighting	\$ 57,935	
Technology			
DCHS	MHCADS_System Development	\$ 170,000	
PH	Jail Health Electronic Health Records	\$ 650,000	X
PH	Web-based Criteria Based Dispatch Guidelines – Phase II	\$ 126,313	X
Totals			
	Facilities	\$ 57,935	
	Technology	\$ 946,313	
	Total	\$ 1,004,248	

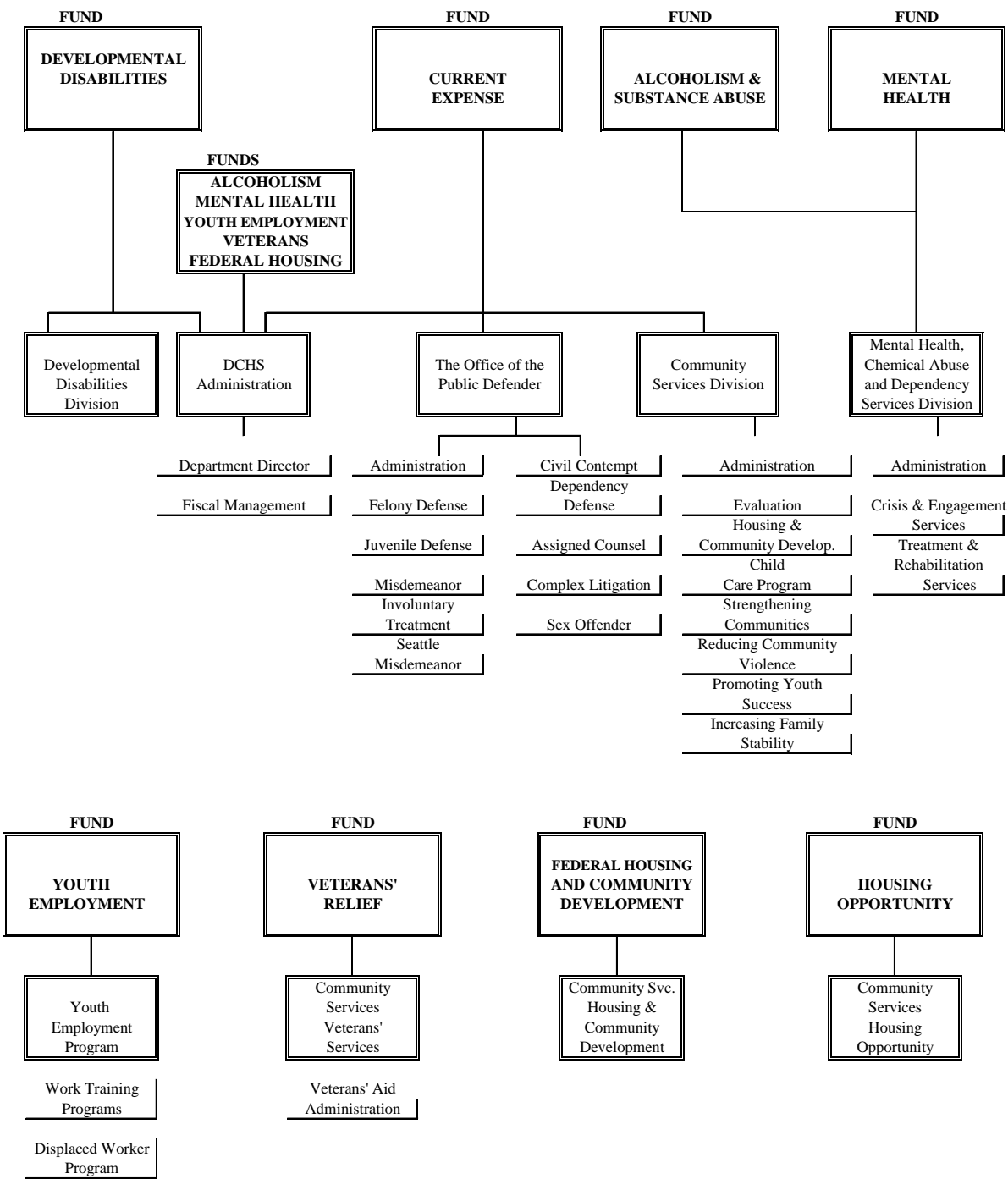
C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2007 Executive Proposed capital projects listed in the table above.

Community and Human Services

HEALTH & HUMAN SERVICES PROGRAM PLAN

Department of Community & Human Services



COMMUNITY & HUMAN SERVICES

Mission

Community & Human Services

To enhance the quality of life, protect rights, and promote self-sufficiency of our region's diverse individuals, families and communities.

ISSUES AND PRIORITIES

The 2007 Executive Proposed Budget for the Department of Community and Human Services (DCHS) is consistent with the County's priority to provide both regional and local services to King County residents. Department agencies also prioritize services to help minimize impacts on the justice system. This priority is reflected in the department's focus on treatment, elimination of homelessness, employment and job training, and justice system services in an effort to avoid introduction to and recidivism in the criminal justice system.

Business Plan Review

The DCHS 2007 Business Plan is aligned with the goals and core businesses of the Department. It is an excellent business plan that gives the reader a strong sense of the key issues impacting the department and presents a strong alignment of the department's goals with relevant performance measures. The plan is a good distillation of the department's many programs into three priority areas, enables the reader to focus on what is important to the department, and how its programs align with achieving those priorities.

Department of Community and Human Services, Administration

In 2007, the Director's Office will continue to play a leadership role in the region's efforts to end homelessness and improve regional human services. The 2007 Executive Proposed Budget includes the creation of a position to direct the work of the Committee to End Homelessness and to implement the county's human resources' unification plan.

Community Services Division

The Community Services Division (CSD) will strive to contribute to ending homelessness through providing funding for Men's and Women's winter shelters. The Division will also assist in efforts to reduce pressure on the juvenile justice system by providing technical assistance to community providers for the implementation of the Elements of Successful Programs as developed by the Juvenile Justice Operational Master Plan.

Developmental Disabilities Division

In 2007, the Developmental Disabilities Division will use expanding non-CX funds to increase countywide services for adults and children with developmental disabilities. The 2007 Executive Proposed Budget includes revenue-backed increases of nearly \$1.3 million to help in early intervention services for birth-to-three-year-olds showing developmental delays, assistance in finding post-high school employment for young adults with developmental disabilities, sheltered, group, and individual employment programs, and information, referral, and advocacy assistance.

Youth Employment/Dislocated Worker

In response to funding reductions from the federal government, the 2007 Executive Proposed Budget for the Work Training Program (WTP) is reduced by over 14%. These reductions in the Workforce Investment Act (WIA) result in 12% fewer young people enrolled in WTP's In-School, Out of School and Youthbuild programs, which provide case management, remedial education and basic skills teaching and program coordination to youth.

The Dislocated Worker Program's (DWP's) 2007 Executive Proposed Budget reflects a decrease in federal funding as a result of lowered county unemployment rates. This loss of revenue is matched by a corresponding reduction in DWP programs and therefore fewer dislocated workers receiving formal vocational skills training, job search assistance, and job placement services.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Housing Opportunity Fund and Federal Housing and Community Development Fund

King County's Housing and Community Development (HCD) and Housing Opportunity (HOF) Funds create and preserve safe and affordable housing, reduce homelessness, and improve the viability, livability, and economic stability of low-income communities. HCD makes capital improvements in public infrastructure and supports the county's human service agencies that work to address the county's housing-related issues. HOF is a capital fund that contributes to the construction and redevelopment of affordable housing for King County's low-income population.

The Housing and Community Development program receives federal Community Development Block Grant (CDBG), HOME, Emergency Shelter Grant (ESG) funds, and revenues from other federal, state and local funding sources. In 2005, the most recent year for which complete accomplishment data are available, HCD assisted in funding the creation of 637 units of affordable housing and provided critical safety repairs to the homes of 500 very low to moderate-income homeowners. As part of its effort to end homelessness, HCD provided assistance to prevent homelessness to 442 households, provided permanent supportive housing for 487 homeless households with a history of mental illness, substance abuse, and/or HIV/AIDs. HCD funds provided essential human services including food, clothing and emergency utility and transportation services to 160,708 people. In addition, HCD provided assistance to small and/or disadvantaged businesses in an effort to provide economic opportunities to very low-to-moderate income communities and individuals. In 2007 HCD will continue to use available federal, state, and local funds to prevent and end homelessness and to provide housing and human services to needy families and individuals in King County.

The 2007 Executive Proposed Budget for HOF is \$13.8 million. As a capital fund, HOF spends most of its funds on capital improvement housing projects for very low to moderate-income households. In 2007, a larger proportion of HOF's \$1.2 million CX transfer will be spent on administration than in 2006. This increase in CX fund contribution to administration is the result of HOF's success in obtaining dedicated revenue sources over the last three years. The HOF fund has successfully transitioned from a largely CX supported fund to a fund with multiple revenue sources to support affordable housing programs.

The 2007 Executive Proposed Budget for HOF also includes \$2.7 million for HOF to purchase property for the Brooks Village housing project from the King County Housing Authority and sell it to an affordable housing developer. In 2007, HOF will apply on behalf of the Committee to End Homelessness for State and other grants for homelessness related activities. The Veterans Services fund will also transfer \$300,000 to HOF for homeless veterans housing.

Mental Health/Chemical Abuse Dependency Services

The Mental Health/Chemical Abuse Dependency Services (MHCADSD) will continue to provide countywide services to individuals, families, and communities affected by mental illness and / or substance abuse or chemical dependence.

The Mental Health Fund anticipates dramatic increases in state and federal funding. In 2007, Mental Health revenues will increase by \$31.6 million. The bulk of this increase - \$19.2 million - can be attributed to an accounting change regarding payments for in-patient hospital care. Prior to 2007, inpatient expenditures were paid by the state Mental Health Division. The cost of these services was deducted from the Medicaid and non-Medicaid revenues allocated to King County. Beginning in 2007, the state will bill the county directly for inpatient services. King County will receive revenues to cover both inpatient and outpatient costs. This accounting change will add \$19.2 million in expenditures to the Mental Health budget, but will not result in an increase in services.

In 2007, the Substance Abuse Fund will experience decreases in federal funding. August 2007 marks the end of the Access to Recovery (ATR) Grant. ATR is a three year federal grant that supports enhanced "wrap-around" services (i.e. housing, transportation, etc.) to individuals undergoing treatment. The termination of this grant will result in a reduction of annual expenditures totaling \$2.3 million.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Veterans Services

The 2007 Executive Proposed Budget includes a one-time \$300,000 transfer from Veterans Services to the Housing Opportunity fund for Homeless Veterans Housing. From 2007 on, at least two million dollars annually of the Veterans Levy will be used to support expansion of existing programs administered by Veterans Services. The funds will be spent directly from the Veterans Levy.

Veteran and Human Services Levy

The Veterans and Human Services Levy was established by voters in 2006 to improve and strengthen services for veterans, their families and other people in need. The Veterans and Human Services Levy began collecting funds in 2006. Each of the levy funds will collect an estimated \$6.5 million for the next six years. A supplemental ordinance in 2006 provided approximately \$2 million in expenditure authority for the levy funds to begin funding levy administrative and program start-up and to enhance existing veterans programs.

In 2007, the Veterans and Human Services Levy funds will spend the remaining 2006 revenues and 2007 revenues according to the King County Veterans and Human Services Levy Improvement Plan, which was transmitted to the King County Council during the 3rd quarter of 2006. The Improvement Plan reviews current services and identifies opportunities for reduction in cost of emergency medical, health, housing, criminal justice and self-sufficiency services. In addition, the Implementation Plan includes a financial plan for spending the estimated \$85 million the levy will raise over 6 years. The estimated expenditure areas include:

- Enhancing access to services for veterans and families;
- Ending homelessness through outreach, prevention, permanent supportive housing and employment;
- Increasing access to behavioral health services;
- Strengthening families at risk; and
- Increasing effectiveness of resource management & evaluation.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Community and Human Services Administration 1070/0935

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	2,017,677	12.00	3.00
	Status Quo*	(99,532)	0.00	(2.00)
	Status Quo Budget	1,918,145	12.00	1.00
Centralization of HR Function				
RB01	Human Relations Service Delivery Manager	120,758	1.00	0.00
		120,758	1.00	0.00
Council Changes				
CC39	Council COLA Adjustment	(3,391)	0.00	0.00
		(3,391)	0.00	0.00
Elimination of Homelessness				
RB03	Committee to End Homelessness: King County	129,188	0.00	1.00
		129,188	0.00	1.00
Reprogramming				
PC01	Committee to End Homelessness Adjustment	0	0.00	0.00
		0	0.00	0.00
Technical Adjustment				
CR05	Current Expense Overhead Adjustment	5,232	0.00	0.00
CR06	Healthy Workplace Fund	1,179	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge	(2,242)	0.00	0.00
CR08	Technology Services Infrastructure Charge	9,619	0.00	0.00
CR10	Office of Information Resource Management Charge	386	0.00	0.00
CR11	Telecommunications Services	(657)	0.00	0.00
CR12	Telecommunications Overhead	(324)	0.00	0.00
CR15	Insurance Charges	29,157	0.00	0.00
CR16	Radio Access	341	0.00	0.00
CR17	Radio Maintenance	133	0.00	0.00
CR19	Radio Reserve Program	295	0.00	0.00
CR20	Prosecuting Attorney Civil Division Charge	(25,709)	0.00	0.00
CR22	Long Term Leases	610	0.00	0.00
CR25	Financial Services Charge	5,553	0.00	0.00
CR36	Property Services Lease Administration Fee	37	0.00	0.00
CR39	COLA Adjustment	7,389	0.00	0.00
		30,999	0.00	0.00
2007 Adopted Budget		2,195,699	13.00	2.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

PROGRAM HIGHLIGHTS

DCHS Administration

The total 2007 Executive Proposed Budget for the DCHS Administration appropriation unit is \$2,199,090, with 13.00 FTEs and 3.00 TLTs.

Centralization of HR Function

HR Service Delivery Manager – \$120,758 / 1.00 FTE. This proposed item provides expenditure authority to implement the unification policy of the Human Resources Division.

Elimination of Homelessness

Committee to End Homelessness: King County – \$129,188 / 1.00 TLT. This proposal constitutes the County's portion of funding for the work of the Committee to End Homelessness (CEH). This would provide for the CEH's lead-staff position and is to be funded through the Housing Opportunity Fund.

Reprogramming

Committee to End Homelessness Adjustment – \$0. This proposal shifts the overhead accounts for the Committee to End Homelessness (CEH) from the DCHS Administration low org to the CEH low org, with no net change to the overall DCHS Administration budget.

Technical Adjustment

Central Rate Adjustments – \$30,999. Central rate adjustments include CX Overhead, Healthy Workplace Fund, ITS Operations and Maintenance and Infrastructure charges, OIRM, Telecommunications Services and Overhead charges, Insurance rates, Radio Access, Maintenance and Reserve charges, Prosecuting Attorney's Office charges, Lease Rates, Finance and Business Operations service charges, Property Services charges, and COLA.

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$3,391). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of (\$3,391) in the 2007 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN**Children and Family Set-Aside - Community Services Division
0015/0681**

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	13,550,626	23.50	0.00
	Status Quo*	(3,668,983)	0.50	0.00
	Status Quo Budget	9,881,643	24.00	0.00
Consolidation of Information Technology Functions				
TA01	Database Administrator Transfer	100,433	1.00	0.00
		100,433	1.00	0.00
Council Changes				
CC01	Special Programs Lump Sum	1,789,200	0.00	0.00
CC03	Special Programs	(1,235,000)	0.00	0.00
CC39	Council COLA Adjustment	(4,737)	0.00	0.00
		549,463	0.00	0.00
Elimination of Homelessness				
PC01	Women's Winter Shelter	70,000	0.00	0.00
PC07	Men's Winter Shelter	61,200	0.00	0.00
		131,200	0.00	0.00
Improved Service Delivery				
PC03	Elements of Successful Programs Technical Assistance	25,000	0.00	0.00
		25,000	0.00	0.00
Increased Demand / Cost of Service				
PC02	Provider Contract Inflation	140,000	0.00	0.00
PC05	Youth & Family Services Network Formula	12,328	0.00	0.00
PC06	Unincorporated Area Councils	6,661	0.00	0.00
		158,989	0.00	0.00
Increased Demand for Services				
RB01	Star Fire Sports Center Sewer Project	200,000	0.00	0.00
RB02	Nisei Veterans Committee Hall	200,000	0.00	0.00
RB03	Rainier Vista Boys and Girls Club	500,000	0.00	0.00
RB04	YMCA of Greater Seattle	750,000	0.00	0.00
RB05	Historic Chinatown Gate Foundation	100,000	0.00	0.00
RB06	Snoqualmie Valley Adult Day Health	15,000	0.00	0.00
RB07	Puget Sound Neighborhood Health Centers	35,000	0.00	0.00
RB08	Han Woo Ri Festival	50,000	0.00	0.00
RB09	SEED Housing	500,000	0.00	0.00
RB10	New Horizon Child Development	550,000	0.00	0.00
RB11	High Point Community Center	200,000	0.00	0.00
RB12	WSU Cooperative Extension	20,000	0.00	0.00
		3,120,000	0.00	0.00
Maintenance of Investment in Technology				
PC04	IT Equipment Replacement	72,980	0.00	0.00
		72,980	0.00	0.00
Technical Adjustment				
CR07	Technology Services Operations & Maintenance Charge	(40)	0.00	0.00
CR08	Technology Services Infrastructure Charge	13,632	0.00	0.00
CR09	Geographic Information Systems Charge	2,617	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Children and Family Set-Aside - Community Services Division 0015/0681

CR10	Office of Information Resource Management Charge	705	0.00	0.00
CR11	Telecommunications Services	(11,175)	0.00	0.00
CR12	Telecommunications Overhead	(3,343)	0.00	0.00
CR13	Motor Pool Usage Charge	(266)	0.00	0.00
CR22	Long Term Leases	760	0.00	0.00
CR25	Financial Services Charge	11,952	0.00	0.00
CR36	Property Services Lease Administration Fee	46	0.00	0.00
CR39	COLA Adjustment	6,394	0.00	0.00
		21,282	0.00	0.00

2007 Adopted Budget	14,060,990	25.00	0.00
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* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Proviso(s):

PROVISO:

Of this appropriation, \$11,073,227 shall be expended solely for contracts with the agencies and in the amounts listed below.

For contracts that were included in the executive's 2007 proposed budget, a variance of up to ten percent from the amounts listed below may be adjusted administratively without council approval. The quarterly financial reports shall include a table of all contracts listed here showing any adjustments.

Abused Deaf Women's Advocacy Services	\$54,282
ACAP	\$5,000
Advocates for Abused and Battered Lesbians	\$42,603
African American Elders Program	\$60,000
Algona/Pacific Senior Center	\$10,000
Asian Counseling and Referral Services	\$17,077
Asian and Pacific Islander Women and Family Safety Center	\$10,000
Atlantic Street Center	\$50,898
Auburn Food Bank	\$5,000
Auburn Youth Resources	\$148,809
Austin Foundation	\$6,500
Bellevue Boys & Girls Club	\$10,000
Bellevue Schools Foundation	\$5,000
Black Diamond Community Center - Capital Project	\$30,000
Black Diamond Community Center - Seniors	\$40,144
Bridle Trails Park Foundation	\$2,500
Boys & Girls Club of Federal Way & Auburn	\$10,000
Catholic Community Services	\$25,714
Center for Human Services	\$111,099
Central House	\$30,000
Central Youth and Family Services	\$36,099
Child Care Resources	\$187,204
Chinese Information and Service Center - Cultural Navigator Project	\$25,000
City of Burien - Highline Senior Center	\$45,872
City of Carnation - Economic Development	\$20,000
City of Enumclaw - Senior Center	\$21,942
City of Issaquah - Senior Center	\$38,737
City of Milton - Senior Services	\$5,000
City of North Bend - Annexation Feasibility Study	\$35,000
City of Pacific - Senior Outreach	\$14,912
City of Seattle - Unincorporated Transportation	\$10,286
City of Skykomish - Local Transportation	\$15,000
Clean Dreams Project	\$120,000
Community Schools of Renton	\$5,000
Consejo Counseling and Referral Service	\$125,924
Criminal Justice - Homeless Services	\$100,000
Crisis Clinic	\$134,286
Development of Island Teens	\$10,000
District Seven - PTA Boosters	\$45,600
District Seven - Service Clubs	\$21,600
Domestic Abuse Women's Network	\$155,682
Domestic Abuse Women's Network - Vashon Island Domestic Abuse Services	\$20,000
Eastside Adult Day Health	\$40,000
Eastside Domestic Violence Program	\$196,402

HEALTH & HUMAN SERVICES PROGRAM PLAN

Eastside Legal Assistance Program \$40,000
Elder and Adult Day Services (EADS) \$20,000
Elder Friends Adult Day Health \$20,000
Elder Health Northwest \$19,361
Enumclaw VFW Memorial Rehabilitation \$8,500
Evergreen Club \$25,911
Executive Service Corps \$30,000
Fall City Community Association \$50,000
Family Services \$17,916
Fauntleroy Community Association \$5,000
Federal Way Festival Day \$5,000
Federal Way Martin Luther King, Jr. Day Celebration \$1,000
Federal Way Senior Center - Lakeland \$35,000
Federal Way Youth and Family Services \$82,060
Feet First \$15,000
Food Lifeline \$162,000
Franklin High School PTSA \$10,000
Fremont Public Association \$331,434
Fremont Public Association - Broadview Emergency Shelter \$20,000
Fremont Public Association - Community Action Team \$32,500
Fremont Public Association - Housing Counseling & Predatory Lending \$32,000
Fremont Public Association - Working Wheels & Community Garage \$35,000
Friends of the Children \$30,000
Friends of Youth \$266,215
FUSION \$10,000
Green River Community College Foundation \$10,000
Greenbridge Foundation \$100,000
Greenwood Senior Activity Center \$15,000
Harborview Medical Center \$154,818
Hate Free Zone \$50,000
Helping Link \$10,000
Highline Community College Foundation \$10,000
Highline YMCA \$250,000
History Link \$55,000
Hopelink \$50,000
Institute for Washington's Future \$35,500
Juvenile Justice community agencies \$24,545
Juvenile Justice Evaluation \$25,000
Juvenile Justice Operational Master Plan (JJOMP) \$224,545
Kent Valley Youth and Family Services \$166,709
King County Coalition Against Domestic Violence (KCCADV) \$25,000
King County Jobs Initiative \$551,727
King County Public Health \$29,454
King County Sexual Assault Resource Center \$481,537
Kirkland Boys & Girls Club \$25,000
Korean Women's Association \$19,000
Lafayette Playground Committee \$25,000
Lake Washington Schools Foundation \$2,500
Leadership Eastside \$6,000
Learning Disabilities Association \$24,447
Maple Valley Community Center \$79,291
Mercer Island Boys & Girls Club \$10,000
Mercer Island Children & Family Commission \$15,000
Mercer Island Youth and Family Services \$36,099
Mount Si Senior Center \$57,883
Museum of History and Industry - King County Civic Literacy Initiative \$50,000
National Alliance for the Mentally Ill (NAMI) - Eastside \$25,000
National Alliance for the Mentally Ill (NAMI) - Greater Seattle \$25,000
National Alliance for the Mentally Ill (NAMI) - South King County \$25,000
Neighborhood House \$75,000
New Beginnings \$14,434
New Connections \$10,000
Nisei Veterans' Community Hall \$200,000
North Helpline \$40,000
Northshore Senior Center \$24,000
Northshore Senior Center - Lake Washington Adult Day Center \$15,000
Northshore Youth and Family Services \$115,451
Northwest Harvest \$100,000
Northwest Immigrant Rights Project \$50,000
Northwest Mentoring and Educational Center \$60,000
Northwest Senior Activity Center \$15,000
Open Arms Perinatal \$25,000
Pacific Science Center \$30,000
Parklake Boys and Girls Club \$80,000

HEALTH & HUMAN SERVICES PROGRAM PLAN

Pasefika \$7,000
Pioneer Human Services \$36,099
Preston Community Association - Mill Site Revitalization \$35,000
Puget Sound Farmers Markets \$50,000
Racial Disparity Project \$50,000
Rainier Vista Boys and Girls Club \$500,000
Refugee Women's Alliance \$54,282
Reinvesting In Youth \$278,530
Renton Area Youth and Family Services \$170,092
ROOTS \$40,000
Rosehedge \$30,000
Ruth Dykeman Children's Center \$117,607
Safe Havens Domestic Violence Court Services \$32,000
Salvation Army \$14,434
Seattle Aquarium - New Currents Capital Project \$250,000
Seattle Children's PlayGarden \$30,000
Seattle Indian Health Board \$54,282
Seattle Mental Health \$7,558
Seattle Sports Commission \$25,000
Senior Services System \$216,665
Society of Counsel Representing Accused Persons \$299,090
South King County Multi-service Center \$10,000
Southeast Senior Services - Boulevard Park Adult Day Health \$41,636
Southeast Youth and Family Services \$36,099
Southern Sudanese Community of Washington \$10,000
Southwest Youth and Family Services \$39,099
Team Child \$229,982
Tenants Union \$40,000
The VERA Project \$50,000
Thomas Jefferson High School \$90,000
Unemployment Law Project \$25,000
Unincorporated Area Councils \$271,053
United Indians of All Tribes \$99,510
Valley Cities Counseling & Consultation \$5,000
Vashon Be Prepared \$10,000
Vashon Parks District \$10,000
Vashon Youth and Family Services \$56,099
Washington Adult Day Care Alliance \$10,594
West Hill Community Council \$10,000
White Center Community Development Association \$10,000
Women's Program \$15,000
Woodinville Adult Day Health \$15,000
World Class Aquatics Foundation \$10,000
WSU Cooperative Extension Addition \$78,054
YMCA of Auburn \$5,000
YMCA of Greater Seattle \$18,354
Young Life - Low Income Housing Remodel Project \$20,000
Youth Care \$71,773
Youth Eastside Services \$243,177
Youth Systems \$39,169
YWCA \$249,980

HEALTH & HUMAN SERVICES PROGRAM PLAN

Community Services Division

The total 2007 Executive Proposed budget for the Community Services Division (CSD) appropriation unit is \$13,511,527, with 25.00 FTEs.

Consolidation of Information Technology Functions

Database Administrator Transfer – \$100,433 / 1.00 FTE. This proposal transfers the database administrator for the Division from the Work Training Program (WTP) to CSD. Because this position provides support to the Division as a whole, and nearly exclusively, this change will streamline the Division's organizational by having the Database Administrator report directly to the Division Manager. There is a corresponding reduction in WTP's budget request that matches the add proposed here.

Elimination of Homelessness

Women's Winter Emergency Shelter – \$70,000. This proposal provides funding to the YWCA's Angeline's Center for Homeless Women's winter shelter program for six months; January through March and October to December.

Men's Winter Shelter – \$61,200. This proposal shifts the funding of the Salvation Army's men's winter shelter from the county's Facilities Maintenance Division (FMD) to CSD. Currently, the agency manages the \$1,200 per month contract, with the six months of funding going to FMD. This item calls for the \$61,200 of funding for this shelter be shifted from FMD and placed in CSD's budget.

Improved Service Delivery

Elements of Successful Programs Technical Assistance – \$25,000. This proposal involves making available best-practice research to agencies directly serving youth involved in the juvenile justice system and came about as the result of work done with the Juvenile Justice Operational Master Plan (JJOMP). The goals of these best practices are reduced juvenile recidivism, delinquency and violence by showing agencies how they can achieve incremental improvement of their existing programs. It will allow CSD to provide technical assistance to individual programs in their services to youth.

Increased Demand / Cost for Services

Provider Contract Inflation – \$140,000. This add implements an across-the-board 2% increase to the \$7 million worth of CSD contracts with Community Based Organizations.

Youth & Family Service Network (YFSN) Formula – \$12,328. As a result of increased enrollment of students from unincorporated areas, this proposal seeks additional funding authority for the YFSN program serving at-risk youth.

Unincorporated Area Councils – \$6,661. This item proportionally funds the UAC's share of the DCHS Director's Office resources and time.

Increased Demand for Services

Star Fire Sports Center Sewer Project – \$200,000. This proposal provides funding to the Star Fire Sports Center in Tukwila to support the enhancement project of the Center's sewer system.

Nisei Veterans Committee (NVC) Hall – \$200,000. This proposal contributes to the capital campaign of the Nisei Veterans Committee's remodeling of the NVC Hall in downtown Seattle.

Rainier Vista Boys and Girls Club – \$500,000. This proposal provides funding to the Rainier Vista Boys and Girls Club capital campaign for the construction of a new facility to house the Boys and Girls Club.

HEALTH & HUMAN SERVICES PROGRAM PLAN

YMCA of Greater Seattle – \$750,000. This item provides funding to the YMCA of Greater Seattle's capital development program to provide for enhanced services to residents of King County.

Historic Chinatown Gate Foundation – \$100,000. With this proposal, King County will provide partial funding of the capital campaign for the construction of traditional Chinese gates in the Chinatown/International District area of Seattle.

Snoqualmie Valley Adult Day Health – \$15,000. This proposal partially funds the operations of the Snoqualmie Valley Adult Day Health program which provides respite care for family care-givers and other programs for frail or disabled older adults.

Puget Sound Neighborhood Health Centers – \$35,000. This item provides funding for mental health services to patients of the Pike Market Medical Clinic which is part of the Puget Sound Neighborhood Health Centers.

Han Woo Ri Festival – \$50,000. The Han Woo Ri Festival is the largest Korean festival in the Pacific Northwest. This proposal provides funding to the 2007 festival.

SEED Housing – \$500,000. The Southeast Effective Development (SEED) group promotes economic development, affordable housing and arts programs and projects in the Rainier Valley and Columbia City neighborhoods of Seattle. This proposal provides funding to SEED's housing programs for redevelopment of properties, new construction of affordable housing and management of rental units.

New Horizon Child Development – \$550,000. This proposal provides support to the New Horizon Child Development capital campaign for the remodeling of their center.

High Point Community Center – \$200,000. This add provides funding to the programs and services at the High Point Community Center.

WSU Cooperative Extension – \$20,000. This item provides additional funding to the Cooperative Extension, bringing the total County support of the program to \$98,054 for 2007.

Maintenance of Investment in Technology

IT Equipment Replacement – \$72,980. This request supports the agency's Equipment Replacement Plan.

Technical Adjustment

Central Rate Adjustments – \$21,282. Central rate adjustments include ITS Operations & Management, ITS Infrastructure, DNRP GIS, Telecommunications Services and Overhead, Motor Pool, Long Term Leases, Finance and Business Operations Rates, Cell Phone/Pager Services, Property Services, Merit and COLA.

C O U N C I L A D O P T E D B U D G E T

Council Funded Initiatives – \$554,200. Council eliminated funding for a number of programs that were originally in the 2007 Executive Proposed Budget. See schedule in proviso for details.

HEALTH & HUMAN SERVICES PROGRAM PLAN

COLA Decrease – (\$4,737). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of (\$4,737) in the 2007 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Federal Housing and Community Development 2460/0350

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	18,914,586	33.50	1.00
	Status Quo*	178,996	0.00	0.00
	Status Quo Budget	19,093,582	33.50	1.00
Council Changes				
CC39	Council COLA Adjustment	(5,893)	0.00	0.00
		(5,893)	0.00	0.00
Elimination of Homelessness				
PC01	2163 Homeless Assistance Fund Staffing	0	1.00	(1.00)
		0	1.00	(1.00)
Reduced Revenue				
AS01	Administrative Reductions	(270,551)	(1.75)	0.00
DS01	Decrease in Federal Funding	(129,199)	0.00	0.00
		(399,750)	(1.75)	0.00
Technical Adjustment				
TA01	Revenue Adjustment	0	0.00	0.00
CR05	Current Expense Overhead Adjustment	14,865	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge	35,768	0.00	0.00
CR08	Technology Services Infrastructure Charge	(997)	0.00	0.00
CR10	Office of Information Resource Management Charge	(902)	0.00	0.00
CR11	Telecommunications Services	(35)	0.00	0.00
CR12	Telecommunications Overhead	138	0.00	0.00
CR13	Motor Pool Usage Charge	1,766	0.00	0.00
CR20	Prosecuting Attorney Civil Division Charge	(3,835)	0.00	0.00
CR21	Debt Service Adjustment	(8)	0.00	0.00
CR25	Financial Services Charge	702	0.00	0.00
CR28	Equipment Repair and Replacement	769	0.00	0.00
CR39	COLA Adjustment	4,016	0.00	0.00
		52,247	0.00	0.00
2007 Adopted Budget		18,740,186	32.75	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Federal Housing and Community Development

The total 2007 Executive Proposed Budget for the Federal Housing and Community Development (FHCD) appropriation unit is \$18,746,079 with 32.75 FTEs.

Elimination of Homelessness

2163 Homeless Assistance Fund Staffing - \$0 net change / 1.00 FTE /(1.00TLT). This request converts a 1.00 TLT to a 1.00 FTE using SHB 2163 money. This request does not have a net effect on the FHCD budget.

Reduced Revenue

Administrative Reduction - (\$270,551) / (1.75 FTEs). Reduced grant funding and federal grant limits on administration are driving FHCD's administrative cuts. A transfer from the Housing Opportunity Fund will mitigate the total size of FHCD's administrative cuts by providing an additional \$116,195 for administration. The reduction includes the elimination of a full-time Program Project Manager II (1.00 FTE), in the Housing Development Assistance program. FHCD will distribute the other (0.75 FTE) reductions among three full-time staff: a 0.25 FTE reduction for each of two Fiscal Specialists and a (0.25 FTE) reduction for one Program Project Manager II.

Decrease in Federal Funding - (\$129,199). This request adjusts the various FHCD monitored programs funded through federal and state housing grants. Some grants will decline in 2007, including a \$213,719 reduction in CDBG funding, while other federal grants will be funded at higher levels including Shelter Plus Care, Developmental Disabilities Housing and the HOME Program.. These programs support affordable housing development, housing repair and assistance for first-time home-buyers.

Technical Adjustment

Central Rates Adjustments - \$52,247. Central rates adjustments include Current Expense Overhead Adjustment, Technology Services Operations & Maintenance Charge, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Telecommunications Services, Telecommunications Overhead, Motor Pool Usage Charge, Prosecuting Attorney Civil Division Charge, Debt Service Adjustment, Financial Services Charge, Equipment Repair and Replacement and COLA Adjustment.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Federal Housing and Community Development/2460

	2005 Actual ¹	2006 Adopted	2006 Estimated ²	2007 Adopted ⁷	2008 Estimated ⁸	2009 Estimated ⁸
Beginning Fund Balance	335,075	335,075	370,427	370,427	376,320	376,320
Revenues						
*Community Development Block Grant	8,296,310	7,285,683	7,231,046	6,799,483	6,459,509	6,459,509
*HOME	5,832,178	4,732,005	4,599,372	4,903,163	4,412,847	4,412,847
*Shelter Plus Care Housing and Urban Development Direct	4,168,762	4,411,119	4,680,640	4,686,358	4,686,358	4,686,358
*McKinney Homeless Housing and Urban Development Direct	881,306	958,331	958,331	958,331	958,331	958,331
*Other Federal Grant Funds (Emergency Shelter Grants, Rural Housing Service) ⁶	235,441	175,315	193,763	220,806	220,806	220,806
*State Transitional & Homeless (Not Pass Through)	900,370	1,034,208	1,034,208	1,034,208	1,034,208	1,034,208
*Transfer From Developmental Disabilities Fund (Fund 1070)	53,319	80,000	80,000	91,483	91,483	91,483
*Miscellaneous Revenues	53,076	237,925	30,042	52,247	0	0
Total Revenues	20,420,762	18,914,586	18,807,402	18,746,079	17,863,542	17,863,542
Expenditures						
*Housing & Community Development Projects	(20,385,410)	(18,914,586)	(18,807,402)	(18,740,186)	(17,863,542)	(17,863,542)
Total Expenditures	(20,385,410)	(18,914,586)	(18,807,402)	(18,740,186)	(17,863,542)	(17,863,542)
Estimated Underexpenditures³						
Other Fund Transactions						
*						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	370,427	335,075	370,427	376,320	376,320	376,320
Less: Reserves & Designations						
*						
Total Reserves & Designations	0	0	0	0	0	0
Ending Undesignated Fund Balance⁴	370,427	335,075	370,427	376,320	376,320	376,320
Target Fund Balance⁵						

Financial Plan Notes:

¹ The 2005 Actual figures are from the 2005 CAFR and the 2005 14th Month ARMS Reports.

² 2006 Estimated revenues are based on actual federal and state appropriations.

³ There is no Estimated Underexpenditure required of this fund.

⁴ The Ending Undesignated Fund Balance combines two subfunds. All of the Ending Undesignated Fund Balance is attributable to Subfund 2461 -- Small Business Enterprise Loans. The FHCD subfund balance is required to be at zero per terms of the HUD Letter of Credit.

⁵ There is no Target Fund Balance required of fund 2460 or either of the subfunds.

⁶ Rural Housing Services was formerly called Farmers Home Administration.

⁷ 2007 Proposed revenue estimates assume a 5% decrease in CDGB entitlement funds and slight increases in other federal funds.

⁸ 2008 and 2009 projected revenues assume a 5% reduction in CDBG and HOME. If Congress changes the appropriation level or formula for distribution of entitlement funds, the total funding will be adjusted accordingly.

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$5,893). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of (\$5,893) in the 2007 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Housing Opportunity 3220/0351

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	0	0.00	0.00
	Status Quo*	0	0.00	0.00
	Status Quo Budget	0	0.00	0.00
Technical Adjustment				
TA01	Zero Balancer	(38,022)	0.00	0.00
TA49	Technical Adjustment	0	0.00	0.00
TA50	Zero out Revenues on Operating Side and Transfer to CIP	0	0.00	0.00
CR22	Long Term Leases	25,298	0.00	0.00
CR25	Finance Rate Charges	12,404	0.00	0.00
CR36	Property Services Lease Administration Fee	320	0.00	0.00
		0	0.00	0.00
	2007 Adopted Budget	0	0.00	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Housing Opportunity Fund

The Housing Opportunity Fund (HOF) is a capital program and a more detailed explanation of it can be seen in the Capital Improvement Program (CIP) Budget Book. In the operating budget, changes to the Housing Opportunity Fund net to zero. The table below describes categories of expenditures included in the 2007 CIP Project budget. Current Expense support of the HOF fund continues at the 2006 level.

2007 HOF CIP Project Budget	
Administration	\$685,860
Housing Programs	\$728,133
Housing Projects	\$13,969,072
Debt Service	\$119,405
Total	\$15,502,470

HEALTH & HUMAN SERVICES PROGRAM PLAN

Housing Opportunity Fund/3220

	2005 Actual ²	2006 Adopted	2006 Revised	2007 Adopted ¹³	2008 Projected	2009 Projected
Beginning Fund Balance ¹	17,816,000	16,010,605	14,570,995	16,806,704	15,089,247	15,089,247
Revenues						
*Children and Family Set Aside ¹⁰	1,158,112	1,216,659	1,216,559	1,216,559	1,216,559	1,216,559
*CIP Carryover Transfer from CX ³			1,442,958			
*CIP Carryover for Jump Start Program ⁴			3,698,494			
*Passage Point Capital Program		4,100,000	4,100,000			
*Interest ¹²	502,000	320,000	320,000	550,000	550,000	550,000
*Developmental Disabilities Housing	368,200			500,000	500,000	500,000
*2060 Document fee - RAHP	3,138,169	2,500,000	2,500,000	3,000,000	3,000,000	3,000,000
*2163 Homeless Housing Funding ⁵	1,358,517	3,750,000	3,750,000	2,503,454	3,120,000	3,120,000
*Veterans' Housing	300,000			300,000		
*Miscellaneous Revenue	114,000	23,000	23,000	15,000	15,000	15,000
*State or other grants ⁹				3,000,000		
*Brooks Village planned resale of Property ¹¹				2,700,000		
*Transfer from CX for Housing Projects				500,000		
Total Revenues	6,938,998	11,909,659	17,051,011	14,285,013	8,401,559	8,401,559
Expenditures						
<i>Administration and Program Planning</i>						
*HOF/RAHP Admin ⁸	(618,190)	(596,719)	(596,719)	(569,665)	(830,305)	(846,912)
*Workforce/CE staffing				(189,099)		
*FHCD Homeless Program Planning				(116,195)		
*CX-CFSA - Support RES Initiative		(147,000)	(147,000)	(75,000)		
*ARCH membership dues ⁷		(48,701)	(48,701)	(51,136)	(52,159)	(53,202)
*Credit Enhancement Reserve Increase		(100,000)	(100,000)			
*Debt Service: KC's Greenbridge Commitment		(120,500)	(120,500)	(119,405)	(119,405)	(119,405)
<i>Housing and Housing Services</i>						
*Unrestricted HOF Projects	(9,565,813)	(1,900,000)	(1,900,000)	(1,261,505)	(521,196)	(503,546)
*HOF Projects - Supplemental			(114,000)			
*2060 Document fee - RAHP Capital Project		(2,026,385)	(2,026,385)	(2,808,000)	(2,808,000)	(2,808,000)
*2060 Document fee - Supplemental			(1,041,961)			
*2060 RAHP Housing Operations Program		(633,615)	(633,615)	(352,000)	(352,000)	(352,000)
*2163 Homeless Housing Program ⁵		(3,750,000)	(3,750,000)	(3,861,971)	(3,120,000)	(3,120,000)
*Developmental Disabilities Housing			(150,093)	(500,000)	(500,000)	(500,000)
*Veterans Housing				(300,000)		
*Jumpstart Program Initiative Admin		(98,494)	(98,494)	(98,494)	(98,494)	(98,494)
*Passage Point Initiative		(4,100,000)	(4,100,000)			
*State or other grants ⁹				(3,000,000)		
*Brooks Village Property ¹¹				(2,700,000)		
Total Expenditures	(10,184,003)	(13,521,414)	(14,827,468)	(16,002,470)	(8,401,559)	(8,401,559)
Estimated Underexpenditures		12,167	12,166			
Other Fund Transactions						
Total Other Fund Transactions						
Ending Fund Balance (Cash)	14,570,995	14,411,017	16,806,704	15,089,247	15,089,247	15,089,247
Reserves & Designations						
*CIP Carryover (Committed to projects)	(13,539,219)	(13,539,219)	(14,651,651)	(14,651,651)	(14,651,651)	(14,651,651)
*Reserve for Encumbrances						
*Credit Enhancement	(200,000)	(200,000)				
Total Reserves & Designations	(13,739,219)	(13,739,219)	(14,651,651)	(14,651,651)	(14,651,651)	(14,651,651)
Ending Undesignated Fund Balance	831,776	671,798	2,155,053	437,596	437,596	437,596
Target Fund Balance ⁶	400,000	400,000	400,000	400,000	400,000	400,000

Financial Plan Notes:

- 2005 Beginning Fund Balance based on 2005 CAFR.
- Actual based on CAFR, but there is a difference of \$28,498 between CAFR and ARMS. To reconcile ARMS and CAFR, \$22,758 interest and \$5,740 of miscellaneous revenue were subtracted from ARMS. Any other differences are the result of rounding in CAFR.
- 2004 CX appropriation of \$1,442,958 was never transferred due to mix up in transfers and an accounting entry error. The transfer is expected to occur in 2006.
- Jumpstart Project was appropriated in 4th quarter 2005, however the funding was not transferred pending project start up. Cost will be transferred as expenditure occurs. The appropriation authority is in the 2005 CIP carryover.
- The 2163 Homeless Housing is budgeted in HOF for budgetary purposes, but will be moved to subfund 3221 after budget is adopted.
- The HOF fund maintains a minimum of a \$400,000 balance for project monitoring.
- The balance of ARCH membership dues of \$2,435 will come from interest.
- Beginning in 2008 there FHCD will need a smaller HOF transfer because additional FHCD administration funds will be available through the THOR program.
- Committee to End Homelessness is planning to ask King County to apply for State or other grants for discharge planning and other Homeless related activities.
- The Children and Family Set Aside Transfer is funded directly from a transfer from the Current Expense fund. 2006 is reported at adopted level.

The 2007 Proposed Transfer funds the following HOF programs:

HOF/RAHP Administration	569,665
Workforce Housing/Credit Enhancement staffing	189,099
FHCD Homeless Pgm Planning	116,195
Jumpstart Initiative Administration	98,494
Support To Real Estate Services Initiative	75,000
ARCH	48,701
Debt Service for Share of Greenbridge Project	119,405
Total CX to CFSA to HOF transfer	1,216,559

¹¹ Brooks Village is property that HOF will take ownership of in 2007 and then sell to an affordable housing developer.

¹² Interest calculation based on projected investment pool yields (5.0%) and a conservative average daily fund balance of \$11,000,000.

¹³ 2007 appropriation will use \$1,717,457 of fund balance, which is included in CIP base as a revenue.

HEALTH & HUMAN SERVICES PROGRAM PLAN

C O U N C I L A D O P T E D B U D G E T

Transfer to HOF for Housing Projects - \$500,000. *To increase flexible funding available for housing projects, Council added \$500,000 from CX to HOF's 2007 budget.*

HEALTH & HUMAN SERVICES PROGRAM PLAN

Veterans Services 1060/0480

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	2,439,100	7.00	0.00
	Status Quo*	(77,348)	0.00	0.00
	Status Quo Budget	2,361,752	7.00	0.00
Council Changes				
CC39	Council COLA Adjustment	(1,150)	0.00	0.00
		(1,150)	0.00	0.00
Elimination of Homelessness				
PC01	Homeless Veterans Housing Transfer to HOF	300,000	0.00	0.00
		300,000	0.00	0.00
Technical Adjustment				
CR05	Current Expense Overhead Adjustment	1,733	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge	35,459	0.00	0.00
CR08	Technology Services Infrastructure Charge	161	0.00	0.00
CR10	Office of Information Resource Management Charge	(11)	0.00	0.00
CR11	Telecommunications Services	467	0.00	0.00
CR12	Telecommunications Overhead	271	0.00	0.00
CR13	Motor Pool Usage Charge	(174)	0.00	0.00
CR21	Debt Service Adjustment	(5)	0.00	0.00
CR22	Long Term Leases	5,550	0.00	0.00
CR25	Financial Services Charge	3,077	0.00	0.00
CR36	Property Services Lease Administration Fee	102	0.00	0.00
CR39	COLA Adjustment	1,131	0.00	0.00
		47,761	0.00	0.00
	2007 Adopted Budget	2,708,363	7.00	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Veterans' Program

The total 2006 Executive Proposed Budget for the Veterans' Program appropriation unit is \$2,709,513 with 7.00 FTEs.

Elimination of Homelessness

Homeless Veterans Housing Transfer to HOF - \$300,000. This proposal allows Veterans Services to transfer \$300,000 to HOF for Homeless Veterans Housing.

Technical Adjustments

Central Rates Adjustments – \$47,761. Central rates adjustments include Current Expense Overhead Adjustment, Technology Services Operations & Maintenance Charge, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Telecommunications Services and Overhead, Motor Pool Usage Charge, Debt Service Adjustment, Long Term Leases, Financial Services Charge, Property Services Lease Administration Fee, and COLA Adjustment.

Veterans Services Fund/1060

Category	2005 Actual ¹	2006 Adopted	2006 Estimated ²	2007 Adopted	2008 Projected ³	2009 Projected ³
Beginning Fund Balance	1,313,355	646,565	848,450	626,396	527,677	732,984
Revenues						
*Veterans Operating Revenue	2,182,024	2,221,514	2,221,514	2,609,644	2,661,837	2,715,074
Total Revenues	2,182,024	2,221,514	2,221,514	2,609,644	2,661,837	2,715,074
Expenditures						
*Program Expenditures	(2,646,929)	(2,439,100)	(2,439,100)	(2,408,363)	(2,456,530)	(2,505,661)
*Encumbrance Carryover			(4,468)			
*Homeless Veterans Housing ⁵				(300,000)		
Total Expenditures	(2,646,929)	(2,439,100)	(2,443,568)	(2,708,363)	(2,456,530)	(2,505,661)
Estimated Underexpenditures						
Other Fund Transactions						
Total Other Fund Transactions						
Ending Fund Balance	848,450	428,979	626,396	527,677	732,984	942,396
Designations and Reserves						
* Encumbrance Carryover	(4,468)					
				-	-	-
Ending Undesignated Fund Balance	848,450	428,979	626,396	527,677	732,984	942,396
Target Fund Balance ⁴	68,820	48,982	63,533	27,084	24,565	25,057

Financial Plan Notes:

¹ Beginning Fund Balance is from 2004 CAFR. 2005 Actuals are based on 14th Month ARMS Report.

² 2006 Estimated is based on current projections for revenues and expenditures.

³ 2008 and 2009 Estimated assumes 2% annual growth in revenues and expenditures.

⁴ Target Fund Balance is 2.6% of expenditure.

⁵ Transfer to HOF for Homeless Housing.

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$1,150). Only after the submission of the Executive Proposed Budget, did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of (\$1,150) in the 2007 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Youth Employment 2240/0936

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	7,906,369	55.58	1.65
	Status Quo*	245,729	0.00	0.00
	Status Quo Budget	8,152,098	55.58	1.65
Consolidation of Information Technology Functions				
TA01	Database Administrator Transfer	(100,433)	(1.00)	0.00
		(100,433)	(1.00)	0.00
Council Changes				
CC39	Council COLA Adjustment	(7,802)	0.00	0.00
		(7,802)	0.00	0.00
Reduced Revenue				
DS01	Reduction in Operating Costs and Elimination of Vacant	(1,358,605)	(5.00)	(1.65)
		(1,358,605)	(5.00)	(1.65)
Technical Adjustment				
CR08	Technology Services Infrastructure Charge	(1,403)	0.00	0.00
CR10	Office of Information Resource Management Charge	305	0.00	0.00
CR11	Telecommunications Services	(388)	0.00	0.00
CR12	Telecommunications Overhead	146	0.00	0.00
CR13	Motor Pool Usage Charge	(726)	0.00	0.00
CR22	Long Term Leases	64,961	0.00	0.00
CR25	Financial Services Charge	17,184	0.00	0.00
CR36	Property Services Lease Administration Fee	998	0.00	0.00
CR39	COLA Adjustment	(2,665)	0.00	0.00
		78,412	0.00	0.00
2007 Adopted Budget		6,763,670	49.58	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Youth Employment/Work Training Program

The total 2007 Executive Proposed Budget for the Youth Employment/Work Training Program (WTP) appropriation unit is \$6,771,472, with 49.58 FTEs.

Consolidation of Information Technology Functions

Database Administrator Transfer – (\$100,433) / (1.00 FTE). This proposal transfers the database administrator for the Division from WTP to the Community Services Division (CSD) appropriation unit. Because this position provides support to the Division as a whole, and nearly exclusively, this change will streamline the Division's organization by having the Database Administrator report directly to the Division Manager. There is a corresponding addition in CSD's budget request that matches the reduction proposed here.

Reduced Revenue

Reduction in Operating Costs and Elimination of Vacant FTE – (\$1,358,605) / (5.00 FTEs) / (1.65 TLTs). Reductions in Federal Workforce Investment Act (WIA) funding have resulted in the decrease in the number of youth served by WTP's Stay-In-School and Out-Of-School Youth Programs. The agency estimates that 78 fewer youth will be served, leaving roughly 553 in their programs.

Technical Adjustment

Central Rate Adjustments – \$78,412. Central rate adjustments include ITS Infrastructure, OIRM, Telecommunications Services and Overhead, Motor Pool, Long Term Leases, Finance and Business Operations Rates, Property Services, Property Services Administration, and COLA.

Youth Employment/Work Training Fund/2240

	2005 Actual ¹	2006 Adopted	2006 Estimated ²	2007 Adopted	2008 Projected	2009 Projected
Beginning Fund Balance	314,501	337,471	314,890	278,253	207,643	215,445
Revenues						
* CFSA Revenues ³	1,636,503	1,685,598	1,685,598	1,731,380	1,731,380	1,731,380
* Other WTP Revenue Sources	4,894,609	6,184,134	6,184,134	4,961,680	5,040,092	5,040,092
Total Revenues	6,531,112	7,869,732	7,869,732	6,693,060	6,771,472	6,771,472
Expenditures						
* WTP Operating Expenditures	(6,530,723)	(7,906,369)	(7,906,369)	(6,763,670)	(6,763,670)	(6,763,670)
Total Expenditures	(6,530,723)	(7,906,369)	(7,906,369)	(6,763,670)	(6,763,670)	(6,763,670)
Estimated Underexpenditures ⁴		23,660	23,660	24,303	24,303	24,303
Other Fund Transactions						
*						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	314,890	324,494	278,253	207,643	215,445	223,247
Less: Reserves & Designations						
Total Reserves & Designations	0	0	0	0	0	0
Ending Undesignated Fund Balance	314,890	324,494	278,253	207,643	215,445	223,247
Target Fund Balance ⁵						

Financial Plan Notes:

¹ The 2005 Actuals are from the 2004 CAFR and the 2005 14th Month ARMS Reports.

² The 2006 Estimated column is based upon projections for revenues and expenditures.

³ The CFSA revenues are captured at 98% of eligible CFSA revenues and 100% of the revenues not subject to the underexpenditure requirement. These revenues are used to partially fund employment programs such as the New Start program and Out of School Youth Outreach.

⁴ The Estimated Underexpenditures are captured as a 2% underexpenditures of eligible CX-revenues in the Financial Plan.

⁵ There is no Target Fund Balance for this fund.

HEALTH & HUMAN SERVICES PROGRAM PLAN

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$7,802). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of (\$7,802) in the 2007 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Developmental Disabilities 1070/0920

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	20,705,896	18.75	1.00
	Status Quo*	1,244,249	0.00	0.00
	Status Quo Budget	21,950,145	18.75	1.00
Council Changes				
CC39	Council COLA Adjustment	(3,579)	0.00	0.00
		(3,579)	0.00	0.00
Employment & Self-Sufficiency				
PC01	Implement Four-Year Plan	95,508	0.00	0.00
		95,508	0.00	0.00
Increased Revenues				
RB01	Division of Vocational Rehabilitation	300,000	0.00	0.00
RB03	Auburn School District	406,800	0.00	0.00
RB04	2007 Transitions	584,742	0.00	0.00
		1,291,542	0.00	0.00
Technical Adjustment				
CR05	Current Expense Overhead Adjustment	10,527	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge	(3,551)	0.00	0.00
CR08	Technology Services Infrastructure Charge	1,126	0.00	0.00
CR10	Office of Information Resource Management Charge	237	0.00	0.00
CR11	Telecommunications Services	513	0.00	0.00
CR12	Telecommunications Overhead	326	0.00	0.00
CR13	Motor Pool Usage Charge	(330)	0.00	0.00
CR21	Debt Service Adjustment	(5)	0.00	0.00
CR22	Long Term Leases	878	0.00	0.00
CR25	Financial Services Charge	15,784	0.00	0.00
CR36	Property Services Lease Administration Fee	53	0.00	0.00
CR39	COLA Adjustment	3,515	0.00	0.00
CR46	Countywide Strategic Technology Projects	12,000	0.00	0.00
		41,073	0.00	0.00
2007 Adopted Budget		23,374,689	18.75	1.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Developmental Disabilities

The total 2007 Executive Proposed Budget for the Developmental Disabilities (DD) appropriation unit is \$23,378,268, with 18.75 FTEs and 1.00 TLT.

Employment & Self-Sufficiency

Implement the Four-Year Plan – \$95,508. This item supports the implementation of the KCDDD Four Year Plan (2005-2009). The Plan calls for new initiatives including improved treatment through the creation of appropriate interventions for individuals with developmental disabilities who also suffer from mental illness or severe substance abuse issues; preventing homelessness by providing vouchers and emergency housing assistance to eligible individuals; and improving employment services to participants through the implementation of the recommendations of the King County Working Age Adult Task Force.

Increased Revenues

Division of Vocational Rehabilitation – \$300,000. This one-time proposal supports the School to Work program which helps students with DD transitioning to employment upon graduation. The funds will support individuals who are not covered by Medicaid. The funds will also support training programs for school district personnel and increased collaboration between school districts and adult service systems.

Auburn School District – \$406,800. This proposed addition is for the pass-through of state revenue to support the school district's birth-to-three years old Early Intervention Program.

2007 Transitions – \$584,742. This proposal is the result of increased state funding for programs and services for young people with developmental disabilities who are aging out of the school system and entering the work force. This addition will allow for 31 youths to enter these programs and 66 to maintain their enrollment. The program has been reviewed and meets the priorities of the business plan.

Technical Adjustments

Central Rate Adjustments – \$41,073. Central rate adjustments include CX Overhead, ITS Operations and Maintenance and Infrastructure charges, OIRM, Telecommunications Services and Overhead charges, Motor Pool charges, Debt Service adjustment, Lease rates, Finance and Business Operations services charges, Property Services charges, OIRM Technology Projects, and COLA.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Developmental Disabilities Fund/1070

Category	2005 Actual ¹	2006 Adopted	2006 Estimated	2007 Adopted	2008 Projected ²	2009 Projected ²
Beginning Fund Balance	6,051,992	5,669,978	6,288,580	5,741,973	4,971,440	4,229,784
Revenues						
* DCHS Administration	879,941	1,121,331	1,252,777	1,594,357	1,626,244	1,658,769
* CFSA Transfer to Support DCHS Admin	698,932	764,900	764,900	573,734	585,209	596,913
* DD Revenue	19,587,010	20,143,679	21,180,679	22,620,289	23,072,695	23,534,149
Total Revenues	21,165,882	22,029,910	23,198,356	24,788,380	25,284,148	25,789,831
Expenditures						
* DCHS Administration	(1,498,835)	(2,017,677)	(2,017,677)	(2,195,699)	(2,239,613)	(2,284,405)
* DDD Core Services	(19,430,459)	(19,924,004)	(19,924,004)	(21,160,289)	(21,583,495)	(22,015,165)
* DDD School-to-Work Project		(300,000)	(300,000)	(600,000)	(600,000)	(600,000)
* Implement KCDDD Four-Year Plan		(404,492)	(404,492)	(500,000)	(500,000)	(500,000)
* DDD Equipment Replacement Plan		(77,400)	(77,400)	(77,400)	(77,400)	(77,400)
* Seattle-Kent SD Contracts			(1,037,000)	(1,037,000)	(1,037,000)	(1,037,000)
Total Expenditures	(20,929,294)	(22,723,573)	(23,760,573)	(25,570,388)	(26,037,508)	(26,513,970)
Estimated Underexpenditures ³		15,610	15,610	11,475	11,704	11,938
Other Fund Transactions						
Total Other Fund Transactions						
Ending Fund Balance	6,288,580	4,991,925	5,741,973	4,971,440	4,229,784	3,517,583
Designations and Reserves						
Total Designations and Reserves	-	-	-	-	-	-
Ending Undesignated Fund Balance	6,288,580	4,991,925	5,741,973	4,971,440	4,229,784	3,517,583
Target Fund Balance ⁴	194,305	199,240	199,240	211,603	215,835	220,152

Financial Plan Notes:

¹ Beginning Fund Balance is from 2004 CAFR. The 2005 Actuals are based on 14th Month ARMS Report.

² The 2008 and 2009 Projected columns assume a 2% increase in revenues and most expenditures.

³ The Estimated Underexpenditure equals 2% of eligible CX-revenues in the Financial Plan.

⁴ Target Fund equals 1% of DD Core Services Expenditures.

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$3,579). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of (\$3,579) in the 2007 budget.

MHCADS - Alcoholism and Substance Abuse 1260/0960

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	24,293,969	51.40	3.00
	Status Quo*	276,044	0.00	0.00
	Status Quo Budget	24,570,013	51.40	3.00
Council Changes				
CC39	Council COLA Adjustment	(7,187)	0.00	0.00
		(7,187)	0.00	0.00
Elimination of One-Time Cost				
RB01	Termination of GAIN Implementation	(258,442)	(2.00)	(1.00)
		(258,442)	(2.00)	(1.00)
Increased Revenue				
RB03	Increase in Contracts	1,858,573	0.00	0.00
RB05	Adolescent and their Families Grant	300,000	0.00	0.50
		2,158,573	0.00	0.50
Reduced Revenue				
DS01	Elimination of Assessment Center	(881,069)	(11.00)	0.00
RB02	Reduction in Access to Recovery Program	(2,298,524)	(0.75)	0.00
		(3,179,593)	(11.75)	0.00
Technical Adjustment				
CR05	Current Expense Overhead Adjustment	(9,200)	0.00	0.00
CR08	Technology Services Infrastructure Charge	(9,071)	0.00	0.00
CR10	Office of Information Resource Management Charge	2,182	0.00	0.00
CR11	Telecommunications Services	(4,094)	0.00	0.00
CR12	Telecommunications Overhead	(1,486)	0.00	0.00
CR13	Motor Pool Usage Charge	(7,371)	0.00	0.00
CR15	Insurance Charges	(30,449)	0.00	0.00
CR17	Radio Maintenance	399	0.00	0.00
CR19	Radio Reserve Program	(24)	0.00	0.00
CR21	Debt Service Adjustment	(23)	0.00	0.00
CR22	Long Term Leases	(76,255)	0.00	0.00
CR25	Financial Services Charge	5,754	0.00	0.00
CR36	Property Services Lease Administration Fee	(1,183)	0.00	0.00
CR39	COLA Adjustment	(9,917)	0.00	0.00
		(140,738)	0.00	0.00
2007 Adopted Budget		23,142,626	37.65	2.50

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

MHCADS – Alcoholism and Substance Abuse Services Fund

The total 2007 Executive Proposed Budget for the MHCADS – Alcoholism and Substance Abuse Services appropriation unit is \$ 23,149,813, with 37.65 FTEs and 2.50 TLTs.

Elimination of One Time Cost

Reduction in GAIN Expenditures – (\$258,442) / (2.00 FTEs) / (1.00 TLT). This item reduces expenditure authority for the Global Assessment of Individuals Needs (GAIN) program. GAIN is an assessment tool that has standardized intake information. The development of the GAIN tool was financed with fund balance. The implementation of GAIN is complete and expenditure authority is no longer required. The TLT that worked on the project is also eliminated. This request also eliminates a human resource position, eliminates a Project Program Manager TLT, and converts an IT FTE to a TLT.

The decreases in this change item are partially offset by a \$106,597 increase in funds to support data collection efforts in Transport and Triage. The data will be used to track the location and demographics of individuals assisted by the Emergency Service Patrol. Increased data collection will help MHCADSD better coordinate care to this primarily homeless population.

Increased Revenue

Increase in Contracts – \$ 1,858,573. This item anticipates increases in state and federal funding. The bulk of the increase relates to growth in the MHCADSD contract with the state Division of Alcohol and Substance Abuse (DASA). The increased funds will be used to support treatment services for adults and youth.

Adolescent and their Families Grant – \$300,000 / 0.50 TLT. This proposal supports a federal grant application for Family Centered Substance Abuse Treatment Grant for adolescents and their families. The grant would support programs for predominantly African-American youth. The programs would use curriculum from best practice treatment models including Adolescent Community Reinforcement Approach and Assertive Continuing Care.

Reduced Revenue

Assessment Center – (\$881,069) / (11.00 FTEs). This reduction is related to the elimination of the Assessment Center. The Center was eliminated in February 2006 due to a change in state policy regarding the funding of assessments. In 2006, the state ceased funding the stand alone center and reassigned the assessment function to contracted treatment providers. The assessment function includes the creation of treatment plans, screening clients for benefits eligibility, and making residential placements. Assessments are now being performed by contracted providers on a fee for service basis.

Reduction in Access to Recovery Program – (\$2,298,524) / (0.75 FTEs). This item reflects the termination of the Access to Recovery (ATR) grant in August 2007. ATR is a federal grant that supports enhanced “wrap-around” services (i.e. housing, transportation, etc.) to individuals undergoing treatment. During its three year lifespan, ATR will have served an estimated 4200 clients. With the termination of this grant, some individuals will lose access to enhanced services.

Technical Adjustments

Central Rate Adjustments - (\$140,738). Central rate adjustments include changes in Current Expense Overhead, Technology Services Infrastructure Charge, Office of Information Resource Management Charge, Telecommunications Services, Telecommunications Overhead, Motor Pool Usage Charge, CR15 - Insurance Charges, Radio Maintenance, Radio Reserve Program, Debt Service, Long Term Leases, Financial Services Charge, Property Services Lease Administration Fee, and COLA.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Alcoholism and Substance Abuse / Fund 1260

	2005 Actual ¹	2006 Adopted	2006 Estimated ²	2007 Adopted	2008 Projected ³	2009 Projected ³
Beginning Fund Balance	2,678,871	1,616,119	2,504,566	2,175,026	1,173,021	1,301,091
Revenues						
* Federal Grants	6,488,175	7,947,553	10,041,488	5,498,408	4,461,741	4,461,741
* State Grants	9,766,927	10,823,932	10,959,634	10,975,796	11,024,912	11,024,912
* Intergovernmental Payment	181,380	201,600	201,600	165,064	165,064	165,064
* Charges for Services	2,132,008	1,522,279	1,522,279	1,595,828	1,636,986	1,636,986
* Miscellaneous	4,060	70,702	70,702	370,763	650,000	650,000
* Other Financing Sources Except CX & CX/CJ	173,382	176,920	176,920	176,920	176,920	176,920
* Current Expense	3,125,952	3,226,162	3,226,162	3,290,685	3,356,499	3,423,629
Total Revenues	21,871,885	23,969,148	26,198,785	22,073,464	21,472,122	21,539,252
Expenditures						
* Administration	(1,925,376)	(2,330,032)	(2,152,616)	(2,492,555)	(2,377,942)	(2,389,236)
* Treatment Programs & Contracts (all others)	(20,120,814)	(21,963,937)	(24,400,288)	(20,650,071)	(19,034,610)	(19,086,446)
* Encumbrance Carryover			(38,150)			
Total Expenditures	(22,046,190)	(24,293,969)	(26,591,054)	(23,142,626)	(21,412,552)	(21,475,682)
Estimated Underexpenditures		62,729	62,729	67,157	68,500	69,870
Other Fund Transactions						
*						
*						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	2,504,566	1,354,027	2,175,026	1,173,021	1,301,091	1,434,531
Reserves & Designations						
* Encumbrance Carryover	(38,150)					
*						
*						
Total Reserves & Designations	(38,150)	0	0	0	0	0
Ending Undesignated Fund Balance	2,466,416	1,354,027	2,175,026	1,173,021	1,301,091	1,434,531
Target Fund Balance ⁴	220,462	242,940	265,911	231,426	214,126	214,757

Financial Plan Notes:

¹ 2005 Actual are from the 14th Month of ARMS.

² 2006 Estimated is based on updated revenue and expenditure projections and includes a supplemental expenditure request currently before Council.

³ 2008 and 2009 Projected are based on projections for revenue and expenditures.

⁴ Target fund balance is based on 1% of annual expenditures to meet cash flow needs and to maintain a risk reserve.

COUNCIL ADOPTED BUDGET

COLA Decrease – (\$7,187). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of \$7,187 in the 2007 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

MHCADS - Mental Health 1120/0924

Code	Item	Description	Expenditures	FTEs *	TLTs
Program Area					
		<i>HHS</i>			
		2006 Adopted	100,810,344	78.25	2.00
		Status Quo*	250,345	0.00	(1.00)
		Status Quo Budget	101,060,689	78.25	1.00
Change in State Accounting Methodology					
RB07		Inpatient Services	19,287,683	0.00	0.00
			19,287,683	0.00	0.00
Council Changes					
CC39		Council COLA Adjustment	(16,801)	0.00	0.00
			(16,801)	0.00	0.00
Improved Service Delivery					
RB02		Direct Service Support	283,541	2.00	0.00
RB04		PACT Teams	2,000,000	0.00	1.00
RB05		Recovery Transformation Initiative	0	0.00	1.00
RB06		Digitization of Paper Records	330,000	0.00	0.00
RB08		System Development	170,000	0.00	0.00
			2,783,541	2.00	2.00
Increased Cost / Demand for Services					
RB03		Crisis and Commitment Services	1,094,301	1.00	0.00
			1,094,301	1.00	0.00
Increased Revenue					
RB01		Medicaid and Non-Medicaid Services	8,576,846	0.00	0.00
			8,576,846	0.00	0.00
Maintenance of Investment in Technology					
TA01		Equipment Replacement Plan	99,700	0.00	0.00
			99,700	0.00	0.00
Technical Adjustment					
CR05		Current Expense Overhead Adjustment	11,349	0.00	0.00
CR08		Technology Services Infrastructure Charge	(3,067)	0.00	0.00
CR10		Office of Information Resource Management Charge	(2,460)	0.00	0.00
CR11		Telecommunications Services	(3,547)	0.00	0.00
CR12		Telecommunications Overhead	71	0.00	0.00
CR13		Motor Pool Usage Charge	(1,500)	0.00	0.00
CR20		Prosecuting Attorney Civil Division Charge	19,774	0.00	0.00
CR21		Debt Service Adjustment	(12)	0.00	0.00
CR22		Long Term Leases	1,936	0.00	0.00
CR25		Financial Services Charge	8,445	0.00	0.00
CR36		Property Services Lease Administration Fee	166	0.00	0.00
CR39		COLA Adjustment	23,271	0.00	0.00
CR46		Countywide Strategic Technology Projects	57,209	0.00	0.00
			111,635	0.00	0.00
2007 Adopted Budget			132,997,594	81.25	3.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

MHCADS – Mental Health Services Fund

The total 2007 Executive Proposed Budget for the MHCADS – Mental Health Services appropriation unit is \$133,014,395, with 81.25 FTEs and 3.00 TLTs.

Change in State Accounting Methodology

Inpatient Services – \$19,287,683. This request reflects an accounting change regarding the processing of inpatient revenue and expenses. Prior to 2007, the state directly reimbursed eligible providers for inpatient mental health services. Local governments directly reimbursed providers for outpatient mental health services. Inpatient expenses were deducted from the Medicaid and non-Medicaid revenues allocated to local governments. Beginning in September 2006, MHD will cease deducting inpatient costs from Medicaid and non-Medicaid revenues and bill local governments directly for these costs. This accounting change will increase MHCADSD revenues and expenditures by approximately \$19 million. The level of service will not be affected by this change in accounting methods.

Improved Service Delivery

Direct Service Support – \$283,541 / 2.00 FTEs. This request adds a Project / Program Manager III who will coordinate discharge planning with Western State Hospital and a Project / Program Manager III who will work with the Washington State Division of Children and Family Services (DCFS) to ensure that children in DCFS care receive adequate mental health services. Additionally, expenditures are increased to cover the costs of maintaining HIPAA related projects.

PACT Teams – \$2,000,000 / 1.00 TLT. This proposal supports MHCADSD's efforts to develop two PACT teams in 2007, which will serve a total of 200 clients. The Program for Assertive Community Treatment (PACT) model is an intensive, multidisciplinary, community-based treatment intervention. The model has been shown to decrease hospital days, reduce the use of crisis services, reduce the need for hospital diversion, and decrease days in jail. This request is backed with an increase in state revenue.

Recovery Transformation Initiative – 1.00 TLT. This proposal adds a TLT who will support the King County Mental Health System Recovery Plan with no additional funding necessary. The Recovery Plan seeks to transform the mental system from one seeking to stabilize and maintain people with serious and persistent mental illness to one that fosters recovery of function and participation in family and community life in spite of the illness. In 2006, the County Council adopted recovery as a policy framework and appropriated funding to begin the development and implementation of a 5-year plan.

Digitization of Paper Records – \$330,000. This proposal supports the digitization and storage of Crisis and Commitment Services (CCS) records. CCS provides crisis intervention and evaluation for involuntary psychiatric commitment. CCS is scheduled to move into the new county office building in 2007. The new space cannot accommodate the legal and clinical records used by CCS staff. The digitization of files will ultimately reduce the amount of storage space required for CCS and ease the retrieval of client records.

System Development – \$170,000. This proposal will expand and improve a database which supports the work of Crisis and Commitment Services. The database will be expanded to capture more clinical and legal information. The front end user interface will be improved to ease data entry into the system. Once CCS records are digitized, the database will allow users to retrieve historic records. The ultimate goal of this project is to increase the productivity and safety of all staff by providing the information that is needed when it is needed. This project is budgeted in the Capital Improvement Plan. Expenditure authority is added to allow MHCADSD to transfer funds to the OIRM capital fund.

Increased Cost / Demand for Service

Crisis and Commitment Services – \$1,094,301 / 1.00 FTE. This proposal adds an additional Involuntary Commitment Specialist to keep up with the growing workload of CCS. Expenditure

HEALTH & HUMAN SERVICES PROGRAM PLAN

authority is increased to cover increased cost of internal overhead and business continuity projects. Expenditure authority is also increased to cover growth in the costs of legal services associated with involuntary commitment. This includes \$423,062 in increased public defense services and \$376,355 in increased filing fees. The increase in filing fees result from a change in state law.

Increased Revenue

Medicaid and Non-Medicaid Services – \$8,576,846. This proposal adds approximately \$4.2 million in Medicaid expenditures and \$4.3 million in non-Medicaid expenditures. In 2006, the Washington State Legislature increased Medicaid mental health funding by 3.5%. This action mitigated the impact of funding cuts that were enacted in 2005. The Legislature also increased King County's allocation of non-Medicaid funds. These additional funds will allow MHCADSD to provide more service to indigent individuals who are not eligible for Medicaid.

Maintenance of Investment in Technology

Equipment Replacement Plan - \$99,700. This proposal supports the agency's Equipment Replacement Plan.

Technical Adjustments

Central Rate Adjustments - \$111,635. Central rate adjustments include changes in CX Overhead, ITS Infrastructure, Office of Information Resource Management, Telecom Services, Telecom Overhead, Motor Pool, Prosecuting Attorney, Debt Service Adjustment, Long Term Leases, Financial Services, Property Services Management, OIRM CIP, and COLA.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Mental Health Fund / 1120

	2005 Actual ¹	2006 Adopted	2006 Estimated ²	2007 Adopted	2008 Projected ³	2009 Projected ³
Beginning Fund Balance	8,355,706	4,142,045	8,920,155	12,660,439	13,022,485	13,868,032
Revenues						
* Non-Medicaid Revenues	15,492,601	27,623,117	24,764,442	37,613,932	36,416,345	36,659,468
* Medicaid Revenues	66,260,770	63,582,942	69,219,382	85,263,222	86,585,573	88,253,020
* Federal Revenues	3,266,263	2,386,354	2,404,276	2,484,749	2,566,184	2,622,263
* State Revenues	685,420	1,118,700	1,118,700	1,165,000	1,118,700	1,118,700
* Local Revenues (not incl. Current Expenses)	4,566,479	5,098,983	5,159,522	4,910,744	5,294,402	5,395,929
* Current Expenses (incl. CX & CJ)	1,598,661	1,846,621	1,846,621	1,883,553	1,921,224	1,959,649
Total Revenues	91,870,194	101,656,717	104,512,942	133,321,200	133,902,428	136,009,029
Expenditures						
* Operating Expenditures	(91,305,745)	(100,715,344)	(100,715,344)	(132,397,894)	(132,996,390)	(135,411,522)
* CCS Project				(500,000)		
* Equipment Replacement Plan		(95,000)	(95,000)	(99,700)	(99,700)	(99,700)
* Encumbrances			(18,405)			
Total Expenditures	(91,305,745)	(100,810,344)	(100,810,344)	(132,997,594)	(133,096,090)	(135,511,222)
Estimated Underexpenditures		26,332	37,686	38,440	39,209	39,993
Other Fund Transactions						
* Adjustments from Budgetary to GAAP						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	8,920,155	5,014,750	12,660,439	13,022,485	13,868,032	14,405,832
Reserves & Designations ⁴						
* PIHP Risk Reserves	(2,739,030)	(2,741,107)	(2,750,102)	(2,989,613)	(3,030,495)	(3,171,937)
* Operating Reserves	(2,540,408)		(6,452,065)	(5,857,661)	(5,636,494)	(5,027,326)
* Inpatient Reserves			(2,450,169)	(2,845,235)	(3,870,082)	(4,851,457)
* FMAP Adjustment Reserves	(2,382,907)					
* Encumbrance	(18,405)					
Total Reserves & Designations	(7,680,750)	(2,741,107)	(11,652,336)	(11,692,509)	(12,537,071)	(13,050,720)
Ending Undesignated Fund Balance	1,239,405	2,273,643	1,008,103	1,329,976	1,330,961	1,355,112
Target Fund Balance ⁵	913,057	1,008,103	1,008,103	1,329,976	1,330,961	1,355,112

Financial Plan Notes:

¹ 2005 Actuals are from the 14th month of ARMS.

² 2006 Estimated is based on Mental Health Fund Profit & Loss Statement dated 6/10/06. Increases in Revenues are partially attributable to a change in accounting rules regarding inpatient revenues and expenditures. OMB will determine the need for a supplemental at the close of the 3rd Quarter.

³ 2008 and 2009 Projected are based on budget assumptions for revenues and expenditures.

⁴ Risk reserves, operating reserves, and inpatient reserves are required by the RSN contract with the Mental Health Division.

⁵ Target fund balance is based on 1% of expenditures set by motion 7516 passed on May 1, 1989.

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$16,801). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of \$16,801 in the 2007 budget.

Dislocated Worker Program Administration 2241/0940

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	6,911,073	52.00	0.00
	Status Quo*	371,101	0.00	0.00
	Status Quo Budget	7,282,174	52.00	0.00
Council Changes				
CC39	Council COLA Adjustment	(6,073)	0.00	0.00
		(6,073)	0.00	0.00
Reduced Revenue				
DS01	Reduction in Operating Costs and Elimination of Vacant	(1,206,014)	(17.00)	0.00
		(1,206,014)	(17.00)	0.00
Technical Adjustment				
CR08	Technology Services Infrastructure Charge	(8,130)	0.00	0.00
CR10	Office of Information Resource Management Charge	(93)	0.00	0.00
CR11	Telecommunications Services	11,443	0.00	0.00
CR12	Telecommunications Overhead	5,196	0.00	0.00
CR22	Long Term Leases	(426,160)	0.00	0.00
CR25	Financial Services Charge	(9,404)	0.00	0.00
CR36	Property Services Lease Administration Fee	(5,835)	0.00	0.00
CR39	COLA Adjustment	(13,459)	0.00	0.00
		(446,442)	0.00	0.00
	2007 Adopted Budget	5,623,645	35.00	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Dislocated Worker Program/PIC

The total 2007 Executive Proposed Budget for the Dislocated Worker Program (DWP) appropriation unit is \$5,629,718, with 35.00 FTEs.

Reduced Revenue

Reduction in Operating Costs and Elimination of Vacant FTEs – (\$1,206,014) / (17.00 FTEs). As a result of lowered unemployment rates, state funding for retraining of unemployed workers has been reduced. The agency estimates that 500 fewer people will be served, leaving roughly 1,210 in their programs.

Technical Adjustment

Central Rate Adjustments – (\$446,442). Central rate adjustments include ITS Infrastructure, OIRM, Telecommunications Services and Overhead, Long Term Leases, Finance and Business Operations Rates, Property Services and COLA.

Dislocated Workers Program Sub-Fund/2241

	2005 Actual ¹	2006 Adopted	2006 Estimated ²	2007 Adopted	2008 Projected ³	2009 Projected ³
Beginning Fund Balance	70,596	47,844	(113,585)	(0)	26,355	53,237
Revenues						
* DWP Revenues ³	6,105,159	7,077,542	5,650,000	5,650,000	5,763,000	5,878,260
Total Revenues	6,105,159	7,077,542	5,650,000	5,650,000	5,763,000	5,878,260
Expenditures						
* Operating Expenditures	(6,289,341)	(6,911,073)	(5,536,415)	(5,623,645)	(5,736,118)	(5,850,840)
Total Expenditures	(6,289,341)	(6,911,073)	(5,536,415)	(5,623,645)	(5,736,118)	(5,850,840)
Estimated Underexpenditures ⁴						
Other Fund Transactions						
* Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	(113,585)	214,313	(0)	26,355	53,237	80,656
Less: Reserves & Designations						
Total Reserves & Designations	0	0	0	0	0	0
Ending Undesignated Fund Balance	(113,585)	214,313	(0)	26,355	53,237	80,656
Target Fund Balance ⁵						

Financial Plan Notes:

¹ The 2005 Actuals are from the 2005 CAFR and the 2005 14th Month ARMS Reports.

² The 2006 Estimated column is based upon projections for revenues and expenditures.

³ The 2008 and 2009 Projected columns are based on 2% annual growth.

⁴ There is no Estimated Underexpenditure required of this fund.

⁵ There is no Target Fund Balance required of this fund.

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$6,073). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of (\$6,073) in the 2007 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Veterans and Family Levy 1141/0117

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	HHS			
	2006 Adopted	0	0.00	0.00
	Status Quo*	0	0.00	0.00
	Status Quo Budget	0	0.00	0.00
Council Changes				
CC01	Staffing Support for Veterans Levy Oversight Board	0	0.50	0.00
CC39	Council COLA Adjustment	(1,836)	0.00	0.00
		(1,836)	0.50	0.00
Expanded Service Delivery				
RB01	Administration	354,128	3.00	0.00
RB02	Services	6,728,435	8.00	0.00
RB03	One-Time and Start Up	5,558,420	0.00	0.00
		12,640,983	11.00	0.00
Technical Adjustment				
CR39	COLA Adjustment	15,964	0.00	0.00
		15,964	0.00	0.00
	2007 Adopted Budget	12,655,111	11.50	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Proviso(s):

PROVISO:

By April 16, 2007, the executive shall submit to the council for its review and approval by motion a revised financial plan for the veterans and family services levy that covers the full six years of the levy period and includes actual 2006 revenues and expenditures and target fund balance amounts that are sufficient to meet cash flow and levy transition needs. The proposed motion and financial plan required to be submitted by this proviso must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the law, justice and human services committee, or its successor.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Veterans Levy

The total 2007 Executive Proposed Budget for the Veteran's Levy is \$12,656,947 with 11.00 FTEs.

Expanded Service Delivery

Administration - \$354,128 / 3.00 FTEs. This proposal adds an Administrative Specialist II, a Project Program Manager III and a Business Finance Officer I to provide administrative support for the new Veterans Levy.

Services - \$6,728,435 / 8.00 FTEs. This proposal adds a Project Program Manager III Evaluator, a Lead Social Worker, five Social Workers and a Customer Service Specialist III to provide services to Veterans and their families as described in the King County Veterans and Human Services Levy Service Implementation Plan.

One-Time and Start-Up - \$5,558,420. This request provides appropriation authority to the Veterans Levy fund to spend fund balance that accrued in 2006, the first year levy funds were collected.

Technical Adjustments

Central Rates Adjustments – \$15,964. Because the Veterans Levy was established in 2006 and because central rate charges are based on the previous year's service levels, the Veterans Levy is only being charged for COLA in 2007. Full costs will be charged beginning in 2008.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Veterans Services Levy/1141

Category	2005 Actual	2006 Adopted	2006 Estimated	2007 Adopted	2008 Projected	2009 Projected
Beginning Fund Balance	0	0	0	5,574,384	1,836	1,836
Revenues						
Veterans and Human Services Levy (Veterans Fund portion) ^{1,2}			6,598,818	6,850,236	7,050,000	7,250,000
Interest Income			280,450	232,327	51,174	54,906
Total Revenues	0	0	6,879,268	7,082,563	7,101,174	7,304,906
Expenditures						
One-Time Start Up ³			(153,326)	(5,574,384)	-	-
Administration ⁴			(128,756)	(352,292)	(355,059)	(365,245)
Services			(1,022,801)	(6,728,435)	(6,746,115)	(6,939,661)
Total Expenditures	0	0	(1,304,884)	(12,655,111)	(7,101,174)	(7,304,906)
Estimated Underexpenditures	-	-	-	0	-	-
Other Fund Transactions						
Total Other Fund Transactions						
Ending Fund Balance	-	-	5,574,384	1,836	1,836	1,836
Designations and Reserves						
Total Designations and Reserves	-	-	-	0	-	-
Ending Undesignated Fund Balance	0	0	5,574,384	1,836	1,836	1,836
Target Fund Balance	0	0	0	0	0	0

Financial Plan Notes:

¹ The King County regional human services levy was passed in the November 2005 general election. Fifty percent of the proceeds from the levy are dedicated to improve health, human services and housing for veterans, military personnel and their families, and fifty percent of the proceeds are dedicated to improving health, human services and housing for a wider array of people in need. This financial plan is for the veteran services portion of the levy. Levy expenditures are guided by Ordinance 15406 which was approved by Council on April 10, 2006.

² Millage collection is projected by the Budget Office.

³ One-Time Start Up funds in 2006 will be directed towards planning and implementation for the levy funding. This planning effort is expected to continue into the first quarter of 2007. The remainder of the start up funds in 2007 will be dedicated to services, such as expanded housing availability, information sharing, information systems, training and equipment.

⁴ Administration is estimated at 5% of total projected revenues.

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$1,836). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of (\$1,836) in the 2007 budget.

Staffing Support for the Veterans Levy Oversight Board – 0.5 FTE. To meet the additional reporting and oversight requirements of the Human Services Levy, Council authorized an added 0.5 FTE in hiring authority to the Levy. Funding for this position will be absorbed in the existing budget authority.

HEALTH & HUMAN SERVICES PROGRAM PLAN**Human Services Levy 1142/0118**

Code	Item	Description	Expenditures	FTEs *	TLTs
Program Area					
	HHS				
		2006 Adopted	0	0.00	0.00
		Status Quo*	0	0.00	0.00
		Status Quo Budget	0	0.00	0.00
Council Changes					
CC01		Staffing Support for Human Services Levy Oversight Board	0	0.50	0.00
CC39		Council COLA Adjustment	(888)	0.00	0.00
			(888)	0.50	0.00
Expanded Service Delivery					
RB01		Administration	355,985	3.00	0.00
RB02		Services	6,755,994	1.00	0.00
RB03		One-Time and Start Up	6,466,743	0.00	0.00
			13,578,722	4.00	0.00
Technical Adjustment					
CR39		COLA Adjustment	7,716	0.00	0.00
			7,716	0.00	0.00
2007 Adopted Budget			13,585,550	4.50	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Proviso(s):

PROVISO:

By April 16, 2007, the executive shall submit to the council for its review and approval by motion a revised financial plan for the human services levy that covers the full six years of the levy period and includes actual 2006 revenues and expenditures and target fund balance amounts that are sufficient to meet cash flow and levy transition needs.

The proposed motion and financial plan required to be submitted by this proviso must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the law, justice and human services committee, or its successor.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Human Services Levy

The total 2007 Executive Proposed Budget for the Human Services Levy appropriation unit is \$13,586,438 with 4.00 FTEs.

Expanded Service Delivery

Administration – \$355,985 / 3.00 FTEs. This proposal adds three FTEs to provide administrative support for the new Human Services Levy.

Services – \$6,755,994 / 1.00 FTE. This addition provides a Project Program Manager III Evaluator to provide services to community organizations as described in the King County Veterans and Human Services Levy Service Implementation Plan.

One-Time and Start-Up – \$6,466,743. This proposal provides appropriation authority to the Human Services Levy fund to spend fund balance that accrued in 2006, the first year levy funds were collected.

Technical Adjustments

Central Rate Adjustments – \$7,716. Because the Human Services Levy was established in 2006 and central rate charges are based on the previous year's service levels, the Human Services Levy is only being charged for COLA in 2007. Full costs will be charged in 2008.

Human Services Levy Fund/1142

	2005 Actual	2006 Adopted	2006 Estimated ¹	2007 Adopted	2008 Projected ²	2009 Projected ²
Beginning Fund Balance	0	0	0	6,466,743	888	888
Revenues						
* Veterans and Human Services Levy	0	0	6,598,818	6,850,236	7,050,000	7,250,000
* Interest	0	0	280,450	269,459	51,174	54,906
Total Revenues	0	0	6,879,268	7,119,695	7,101,174	7,304,906
Expenditures						
* Administration	0	0	(128,756)	(355,097)	(355,059)	(365,245)
* Services	0	0	(130,442)	(6,763,710)	(6,746,115)	(6,939,661)
* One-Time and Startup	0	0	(153,326)	(6,466,743)	0	0
Total Expenditures	0	0	(412,525)	(13,585,550)	(7,101,174)	(7,304,906)
Estimated Underexpenditures ³						
Other Fund Transactions						
*						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	0	0	6,466,743	888	888	888
Less: Reserves & Designations						
Total Reserves & Designations	0	0	0	0	0	0
Ending Undesignated Fund Balance	0	0	6,466,743	888	888	888
Target Fund Balance ⁴						

Financial Plan Notes:

¹ The Human Services Levy was approved by voters in 2005. Revenue collection began January 1, 2006. Supplemental expenditure authority was granted in July 2006 by the King County Council.

² The 2007 & 2008 Projected columns are based on OMB revenue projections.

³ There is no Estimated Underexpenditure required of this fund.

⁴ There is no Target Fund Balance for this fund.

HEALTH & HUMAN SERVICES PROGRAM PLAN

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$888). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of (\$888) in the 2007 budget.

Staffing Support for the Human Services Levy Oversight Board – 0.5 FTE. To meet the additional reporting and oversight requirements of the Human Services Levy, Council authorized an added 0.5 FTE in hiring authority to the Levy. Funding for this position will be absorbed in the existing budget authority.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Children and Family Set-Aside Transfers to Work Training Program 0015/0682

Code	Item	Description	Expenditures	FTEs *	TLTs
Program Area					
		<i>HHS</i>			
		2006 Adopted	1,713,812	0.00	0.00
		Status Quo*	17,568	0.00	0.00
		Status Quo Budget	1,731,380	0.00	0.00
WTP Request					
NC01		No Change Items Requested for this Budget	0	0.00	0.00
			0	0.00	0.00
		2007 Adopted Budget	1,731,380	0.00	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Children and Family Set-Aside Transfers to Housing Opportunity 0015/0686

Code	Item	Description	Expenditures	FTEs *	TLTs
Program Area					
		<i>HHS</i>			
		2006 Adopted	1,216,559	0.00	0.00
		Status Quo*	0	0.00	0.00
		Status Quo Budget	1,216,559	0.00	0.00
HOF					
NC01		No Change Items Requested for this Budget	0	0.00	0.00
			0	0.00	0.00
2007 Adopted Budget			1,216,559	0.00	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Children and Family Set-Aside Transfers for Community and Human Services

Administration 0015/0684

Code	Item	Description	Expenditures	FTEs *	TLTs
Program Area					
	HHS				
		2006 Adopted	786,202	0.00	0.00
		Status Quo*	(258,683)	0.00	0.00
		Status Quo Budget	527,519	0.00	0.00
DCHS Transfer					
PC03		Human Relations Service Delivery Manager	46,215	0.00	0.00
			46,215	0.00	0.00
		2007 Adopted Budget	573,734	0.00	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Children and Family Set-Aside Transfers to Public Health 0015/0683

Code	Item	Description	Expenditures	FTEs *	TLTs
Program Area					
		<i>HHS</i>			
		2006 Adopted	3,981,047	0.00	0.00
		Status Quo*	261,578	0.00	0.00
		Status Quo Budget	4,242,625	0.00	0.00
Public Health Request					
NC01		No Change Items Requested for this Budget	0	0.00	0.00
			0	0.00	0.00
2007 Adopted Budget			4,242,625	0.00	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Children & Family Set Aside Fund

The Children and Family Set Aside (CFSA) Fund serves two purposes: first, as a clearing house for health and human services funding from dedicated reserve sources and CX, and second, as the home operating appropriation unit for the Community Services Division (CSD).

Highlights of the CFSA transfers to recipient agencies are presented below. For program details, please consult the section pages for each agency.

CFSA Transfers

Community Services Division – Total transfer from CFSA – \$14,060,990. This transfer will support program additions and increases in expenditures for program contracts, including, but not limited to, the Star Fire Sports Center Sewer, Nisei Viet Community Hall, Rainier Vista Boys and Girls Club, YMCA of Greater Seattle, Southeast SEED Housing, New Horizon Child Development, Historic Chinatown Gate, Snoqualmie Valley Adult Day Health, High Point Community Center, Puget Sound Neighborhood Health Centers, Han Woo Ri Festival and the WSU Extension.

Work Training Program – Total transfer from CFSA – \$1,731,380.

Housing Opportunity Fund – Total transfer from CFSA - \$1,216,559.

DCHS Administration – Total transfer from CFSA - \$573,734.

Public Health – Total transfer from CFSA – \$4,242,625. This includes an inflationary adjustment increase.

HEALTH & HUMAN SERVICES PROGRAM PLAN

0015/Children Family Set Aside

	2005 Actual	2006 Adopted	2006 Estimated	2007 Adopted	2008 Projected ³
Beginning Fund Balance	2,640,684	1,195,548	6,419,168	1,482,049	1,734,529
Revenues					
Sales Tax	3,588,698	3,653,527	3,782,487	3,979,051	4,225,595
Interest Earnings	55,023	3,000	3,000	3,000	3,000
Other Revenue-Parking Garage Fees	446,694	553,790	553,790	570,404	587,516
Transfer from CX	16,604,292	16,068,158	16,099,354	16,379,139	16,870,513
Miscellaneous Revenue	901,611	893,193	893,193	1,040,717	1,071,939
Total Revenues	21,596,317	21,171,668	21,331,824	21,972,311	22,758,562
Expenditures					
Human Services-CSD ⁶	(10,438,032)	(13,550,626)	(13,550,626)	(14,060,990)	(14,482,820)
Human Services-WTP	(1,636,503)	(1,713,812)	(1,713,812)	(1,731,380)	(1,783,321)
Human Services -HOF	(1,158,112)	(1,216,559)	(1,216,559)	(1,216,559)	(1,216,559)
Transfer to Dev. Dis. for DCHS Admin	(698,932)	(786,202)	(786,202)	(573,734)	(590,946)
Public Health ⁷	(3,886,254)	(3,981,047)	(3,981,047)	(4,242,625)	(4,369,904)
Encumbrance and Reappropriation Carryover			(3,577,739)		
HOF Reserve			(1,442,958)		
Total Expenditures	(17,817,833)	(21,248,246)	(26,268,943)	(21,825,288)	(22,443,550)
Estimated Underexpenditures ^{5,8}		101,630		105,457	108,621
Other Fund Transactions					
*					
Total Other Fund Transactions					
Ending Fund Balance	6,419,168	1,220,600	1,482,049	1,734,529	2,158,163
Less: Reserves & Designations					
Reserve for Encumbrance and Reappropriation	(3,577,739)				
HOF Reserve	(1,442,958)				
Total Reserves & Designations	(5,020,697)				
Ending Undesignated Fund Balance	1,398,471	1,220,600	1,482,049	1,734,529	2,158,163
Target Fund Balance ⁴		306,211	313,948	335,590	353,283

Financial Plan Notes:

¹ 2005 Actuals are from the 2004 CAFR and 2005 Month 14 ARMS.

² 2006 Estimated is based on revised revenue estimates.

³ 2008 and 2009 Projected are based on 3 % estimated revenue increases and associated expenditure increases.

⁴ Adopted Target Fund Balance is equal to 6% of revenues coming directly into CFSA. 6% of revenues transferred from CX are reserved for in the CX financial plan.

⁵ 0.75% for CSD expenditures. All other transfers are calculated at 100% and expected to be fully transferred. Underexpenditures are addressed in the transfer funds.

⁶ For details of the CSD changes from 2006 Adopted to 2007 PSQ, see the attached CSD PSQ Crosswalk.

⁷ The Public Health 2007 transfer is based on 2007 Public Health PSQ calculations.

⁸ Under Expenditure on CX portion of CSD Transfer

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$4,737). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of (\$4,737) in the 2007 budget.

Transfer for Council Funded Initiatives – \$554,200. Council eliminated funding for a number of programs that were originally in the 2007 Executive Proposed Budget. See schedule in proviso for details.

HEALTH & HUMAN SERVICES PROGRAM PLAN**Human Services CX Transfers 0010/0694**

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	HHS			
	2006 Adopted	21,535,105	0.00	0.00
	Status Quo*	(3,700,550)	0.00	0.00
	Status Quo Budget	17,834,555	0.00	0.00
Council Changes				
CC01	Transfer to CFSA Community Services Division	554,200	0.00	0.00
		554,200	0.00	0.00
Increased Demand for Services				
PC03	CFSA - HR Service Delivery Manager	47,138	0.00	0.00
PC06	CFSA - Women's Winter Shelter	71,400	0.00	0.00
PC07	CFSA - Provider Contract Inflation	142,800	0.00	0.00
PC09	CFSA - IT Equipment Replacement	74,440	0.00	0.00
PC10	CFSA - Youth and Family Services Network Formula	12,575	0.00	0.00
PC11	CFSA - Men's Winter Shelter	62,424	0.00	0.00
PC12	CFSA - Star Fire Sports Center Sewer	204,000	0.00	0.00
PC13	CFSA - Nisei Viet Community Hall	204,000	0.00	0.00
PC14	CFSA - Rainier Vista Boys and Girls Club	510,000	0.00	0.00
PC15	CFSA - YMCA of Greater Seattle	765,000	0.00	0.00
PC16	CFSA - Historic Chinatown Gate	102,000	0.00	0.00
PC17	CFSA - Snoqualmie Valley Adult Day Health	15,300	0.00	0.00
PC18	CFSA - Puget Sound Neighborhood Health Centers	35,700	0.00	0.00
PC19	CFSA - Han Woo Ri Festival	51,000	0.00	0.00
PC20	CFSA - SEED Housing	510,000	0.00	0.00
PC21	CFSA - New Horizon Child Development	561,000	0.00	0.00
PC22	CFSA - High Point Community Center	204,000	0.00	0.00
PC23	CFSA - WSU Extension	20,400	0.00	0.00
		3,593,177	0.00	0.00
Technology Upgrade				
TF21	DCHS - Equipment Replacement	72,980	0.00	0.00
		72,980	0.00	0.00
	2007 Adopted Budget	22,054,912	0.00	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Human Services General Fund Transfers

The 2007 Budget includes General Fund transfers to the Children and Family Services Set Aside, the Mental Health Fund, and the Work Training Program. See the individual agency budget pages for detailed expenditure changes.

Human Services Fund Transfer Program Changes

Transfer to Children and Family Services Set Aside - \$16,775,077. This transfer provides the General Fund share of funding for the Community Services Division, DCHS Administration and the Housing Opportunity Fund.

Transfer to Alcohol and Substance Abuse Fund - \$3,357,842. This transfer provides General Fund support for Alcohol and Substance Abuse services.

Transfer to the Mental Health Fund - \$1,921,993. This transfer provides General Fund support for Mental Health services.

C O U N C I L A D O P T E D B U D G E T

Transfer to CFSA Community Services Division - \$554,200. Net increase in adjustments to Special Programs.

Public Health

[Link to Public Health's Organizational Chart](#)

PUBLIC HEALTH

Mission
Public Health
Seattle & King County
Provide public health services that promote health and prevent disease to King County residents in order to achieve and sustain healthy people and healthy communities.

ISSUES AND PRIORITIES

The mission of Public Health-Seattle & King County (PHSKC) is to provide public health services to King County residents that promote health and prevent disease in order to achieve and sustain healthy people and healthy communities. Public Health provides direct services and education to the residents of King County in order to prevent health problems from starting, spreading, or progressing. Public Health helps the entire community, protecting and promoting the health of all residents.

Business Plan Review

The Executive considered various strategies to manage the ongoing financial gap between providing clinical care and reimbursement for these services. Only options which enabled flexible revenue streams to be redirected to other program needs were considered. The process for selecting a strategy to address the revenue challenges in clinical services was highly methodical, and based on least negative impact to health outcomes, service delivery, and access to the healthcare safety net in King County. The decision to recommend six-month funding for the North and Northshore Public Health Centers was based in a desire to minimize the impact on the more vulnerable among the current client population, and is consistent with PHSKC departmental goals and policy priorities.

The proposal to fund two clinics for six months illustrates the impact of the two change dynamics; the Growth of Uninsured and Underinsured and the Growth of Marginalized Populations.. It is a strategy to address the revenue challenges created by declining federal and state funding, the increased cost of providing services, insufficient reimbursement from third party payors, and grant funding that does not keep pace with cost of living adjustments.

The 2007 Executive Proposed Budget includes funding to keep the North and Northshore clinics open for six months. Long term funding for Public Health services must be addressed with support from all levels of government – federal, state and local. For 2007, a major county initiative will be to work with the Washington State Legislature to develop and implement funding programs which address public health needs throughout the state.

In other areas of the budget, non-CX funded programs have lost revenues. Public Health has responded by reducing services or eliminating programs. This is especially true of grant-funded research projects when studies have been completed and grant funding for the project has concluded.

Change dynamics outlined in the department's business plan include Growth of Uninsured and Underinsured and Growth of Marginalized Populations. These change dynamics reflect the impact the changing demographics of King County are having on the provision of Public Health services. As the number of uninsured, underinsured and marginalized members of the county's population grows, these most vulnerable members of our population increasingly rely on public health for services. With the increased need for Public Health services in combination with inadequate reimbursement rates and declining revenues, the department is continuously implementing efficiencies to improve productivity in its delivery of health services, reduce costs, and develop automated systems to effectively accomplish the mission of Public Health.

Growth in Uninsured Patients and Non-CX Revenue Shortfalls

The Public Health Fund expenditure budget increases slightly from \$185,658,519 in 2006 to \$185,721,776 in the 2007 Executive Proposed Budget. While there is one substantial new program funded by CX, called the Children's Health Initiative, the majority of added county resources is going to support existing programs whose other revenues are failing to keep pace with the costs of doing business. This is a continuation of the issues faced in the 2006 Public Health budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN

The bulk of the CX increases continues to provide critical health services to the most vulnerable populations. The Health Department has been experiencing under realization of revenues for a number of years resulting from changes in traditional revenue sources such as Medicaid and increases in the number of uninsured or underinsured patients that they are seeing. This issue was identified in 2005 and the Executive, County Council and the department have undertaken an operational master planning process to address both service delivery model and stable funding structure. Further, state public health funding has remained relatively unchanged since its inception, failing to keep pace with the cost of providing the vital services it was intended to fund.

The Executive has maintained its usual practice of not replacing lost grant revenues for ending grants. If the grant funding cannot be replaced with new grant revenue then the program is eliminated or reduced.

Again in 2007, the department has diligently worked to increase productivity and implemented efficiencies. In spite of the department's best efforts, the Executive's continuing commitment to public health and an additional \$4.5 million, the County cannot remain alone in stepping in to fill the funding holes without help from others. Without intervention from state and federal funding sources, the North and Northshore Clinics will close July 1, 2006 for lack of sufficient funding.

Providing Accurate Revenue Forecasts

Over the past several years, the department has failed to achieve adopted levels of revenue for many revenue sources. This is in part explained by the failure of state and federal funding sources to keep pace with the increasing costs of providing services. For 2007, Public Health – Seattle King County (PHSKC) has made a substantial effort to project accurate revenue estimates. This resulted in lower revenues and higher balancing account revenues as the department began to develop the 2007 budget. Public Health managed this challenge by achieving efficiencies and reducing expenditures department wide.

It is worth noting that substantial revenue reductions in the department 2007 budget, in many instances, are not the result of revenues disappearing from 2006 to 2007, but the department's effort to provide accurate revenue estimates in the budget. In prior years, when revenues fell short, the department managed by under expending its budget. In the 2007 budget, while there are many instances of programs sustaining expenditure cuts, many of these do not translate to direct service reductions as the program managed expenditures to lowered revenues in the past. In these instances, the 2007 budget is more accurately stating anticipated revenues and expenditures than unrealized prior budgets.

Operational Master Plan

The Public Health Operational Master Plan (PHOMP) was initiated in 2005 and will continue into 2007. The objective of the PHOMP is to develop a sustainable operational and financing model for the provision of essential public health services. In 2006, the PHOMP Steering Committee has worked on the first major product deliverable, a broad policy framework to assist in guiding decision making for the provision of Public Health services. Consistent with the King County Council adopted work plan, a policy framework will be transmitted to both the King County Council and the King County Board of Health for review and adoption. Starting in late 2006 and continuing in 2007, the Steering Committee will focus on funding and implementation strategies that will ensure that public health services continue to respond to the ever-changing conditions in King County. The PHOMP is a collaborative process with the King County Council, the King County Board of Health, and the King County Executive.

Tuberculosis Outbreak

Tuberculosis (TB) continues to be a critical problem in King County, although progress is being made. In 2005, there were 127 cases, a decrease of 5% from 2004. Challenges continue for the program, such as the high proportion of TB cases who live in poverty and who have special needs in language

HEALTH & HUMAN SERVICES PROGRAM PLAN

and acculturation, and the transient and migratory nature of many individuals at high risk for TB. The outreach program to homeless and foreign-born populations continues to be a critical component of our overall efforts.

Children's Health Initiative

The Children's Health Initiative will provide outreach services in 2007 to provide linkages to the 16,000 uninsured children in King County with existing state and federal insurance programs for which they may qualify. This program will focus its efforts on the marginalized populations in the county which are most in need of these services. Funding for this program, begun in 2005, will be expanded in 2007 along with the services offered.

Emergency Medical Services

The Emergency Medical Services' (EMS) budget adjusts the programs to continue providing services in 2007 as identified in the 2002 Strategic Plan Update of the 1998 – 2003 Emergency Medical Services Strategic Plan. The budget proposal will support EMS services in 2007 and continue planning for the next EMS levy in 2007. The budget provides inflationary adjustments to the funding provided to Basic and Advanced Life Support (BLS and ALS) providers within the county. Funding is also provided for regional strategic initiatives and for ALS contracted services on King County's portion of the Steven's Pass corridor.

Local Hazardous Waste

The Local Hazardous Waste Management Program is a regional program of local governments working together to protect public health and environmental quality by helping citizens, businesses and government reduce the threat posed by the use, storage, and disposal of hazardous waste. The 2007 budget proposal includes a ten percent increase in spending as approved by the programs Interagency Management Coordination Committee.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Public Health 1800/0800

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	HHS			
	2006 Adopted	185,658,519	1,267.20	24.67
	Status Quo*	8,002,501	12.90	(9.11)
	Status Quo Budget	193,661,020	1,280.10	15.56
Community Partnerships				
AS09	CHS Administration & Management	0	(5.75)	(0.50)
DS01	Epidemiology, Planning and Evaluation	(304,971)	(4.10)	(0.99)
DS03	Health Action Plan	(286,430)	(2.43)	0.00
DS04	Steps to Health in King County	(245,153)	0.00	(1.00)
DS12	HIV & TB Epidemiology Program Changes	(246,828)	(0.53)	(0.59)
DS13	Communicable Disease Program Changes	(135,717)	(0.50)	0.00
DS14	Tuberculosis Control	(134,128)	0.40	(1.50)
DS16	HIV/AIDS Direct Services Program Changes	(57,006)	0.08	0.00
DS17	Tobacco Use Prevention	(50,459)	0.50	(0.50)
DS20	Steps to Health in King County (Asthma)	(16,781)	(0.20)	0.00
RB02	Community Based Public Health Practice	248,840	1.70	0.00
RB03	Children & Families Commission	96,903	0.00	0.00
RB10	Breast & Cervical Health	436,026	0.05	0.00
RB11	Sexually Transmitted Disease Control	31,462	0.00	0.00
RB12	Opiate Replacement Program Change	17,820	0.00	0.00
RB13	Violence & Injury Prevention Program Changes	8,212	0.00	0.00
RB17	Nursing Professional Practice Support	0	1.25	0.00
RB18	EMS Grants & Donations Program Changes	136,514	2.29	0.00
		(501,696)	(7.24)	(5.08)
Council Changes				
CC01	Remove Medical Examiner from Public Health	(4,739,355)	(25.00)	0.00
CC02	Cut Children's Health Initiative	(1,050,000)	(7.00)	0.00
CC03	Unallocated Cut	(410,000)	0.00	0.00
CC04	Restore Epidemiology, Planning & Evaluation	410,000	4.10	0.00
CC05	Restore Communicable Disease Epidemiologist	100,000	1.00	0.00
CC06	Community Health Centers of King County	53,000	0.00	0.00
CC07	Pike Place Marke Medical Clinic	70,000	0.00	0.00
CC08	Puget Sound Neighborhood Health Centers	35,000	0.00	0.00
CC09	Medical Examiner Correction	862,835	0.00	0.00
CC10	Unallocated Cut	(35,000)	0.00	0.00
CC39	Council COLA Adjustment	(225,966)	0.00	0.00
		(4,929,486)	(26.90)	0.00
Environmental and Demographic Trends				
DS08	Solid Waste Program Changes	(192,658)	(2.34)	0.00
DS09	Wastewater Program Changes	(125,179)	(0.42)	(0.75)
DS10	Vector & Nuisance Control	(107,159)	(0.69)	0.00
DS11	Chronic Disease and Healthy Aging	(290,425)	(1.62)	(0.20)
DS15	Medical Examiner	(64,114)	(1.00)	0.50
DS18	Public Health Laboratory	(42,095)	(1.50)	0.00
DS19	Vital Statistics	(25,134)	0.00	0.00
RB04	Local hazardous Waste Management	214,952	1.45	0.00
RB05	Food Protection	147,921	0.00	0.00
RB06	Living Environment	67,297	0.00	0.00
RB07	Chemical & Physical Hazards/Special Programs	55,018	(0.17)	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN**Public Health 1800/0800**

RB08	Plumbing/Gas Piping Inspection Program	31,498	(0.50)	0.00
RB09	Drinking Water	10,030	0.00	0.00
		(320,048)	(6.79)	(0.45)
Growth of Uninsured				
DS21	Northshore & North Clinic Closures	(12,346,875)	(101.40)	0.00
DS22	Primary Care	(296,130)	(0.42)	0.00
DS23	Oral health	(206,186)	(1.00)	0.00
DS24	Occupational Health	(414,232)	(2.15)	0.00
DS25	Women Infants & Children Program Changes	(312,955)	(2.06)	0.00
DS26	Interpretation Services	(286,775)	0.55	0.00
DS27	Youth Health Services	(176,887)	(1.51)	0.00
DS28	Child Care Health	(138,997)	0.30	0.00
DS29	Family Support Services	(107,616)	4.60	0.00
DS30	Health Care for the Homeless	(56,913)	(0.50)	0.42
DS31	Refugee Health Access Program Changes	(56,362)	0.05	0.00
DS32	Immunizations	(49,165)	0.00	0.00
DS33	Community Health Center Partners	(48,057)	0.00	0.00
DS34	Child Profile Program Changes	(44,785)	0.00	0.00
PC01	Children's Health Initiative	1,306,859	7.00	0.00
PC02	Northshore Clinic	1,863,736	16.09	0.00
Pc03	North Clinic	3,708,777	33.50	0.00
RB14	Pharmacy Support Services	365,741	0.50	0.00
RB15	Health Care Access & Outreach Program Changes	13,081	(0.25)	0.00
RB16	Family Planning Program Changes	78,376	2.22	0.00
		(7,205,365)	(44.48)	0.42
Infrastructure				
AS02	Agency Administrative Service Changes	0	(0.88)	0.00
AS03	Budget and Financial Planning Changes	0	(1.00)	0.00
AS04	Public Health Compliance Office Changes	0	(0.90)	0.00
AS05	Contract and Procurement Services Changes	0	(0.50)	0.00
AS06	Human Resources Services Changes	0	(1.00)	0.00
AS08	Signature Operations Changes	0	(1.00)	0.00
DS06	Contracts Management & Procurement Changes	(72,097)	0.00	0.00
DS07	Community Based Public Health Practice Administration & Management	(48,216)	0.30	0.00
TA01	Public Health MIS Services Changes	0	1.00	0.00
TA02	Accounting Services Changes	0	1.00	0.00
		(120,313)	(2.98)	0.00
Internal and External Communications				
AS01	Health Education Services Changes	0	(0.10)	0.05
AS07	Board of Health Changes	0	(0.15)	0.00
DS02	Public Health Preparedness	(289,784)	(3.85)	1.25
DS05	Health Education Program Changes	(102,615)	(0.85)	0.00
		(392,399)	(4.95)	1.30
Technical Adjustment				
TA06	CX Fair Share	28,228	0.00	0.00
TA07	COLA Adjustment	217,140	0.00	0.00
TA09	Other Minor Technical Adjustments	169,500	3.97	(2.60)
TA50	Revenue Revision from PSQ to Proposed	0	0.00	0.00
CR06	Healthy Workplace Fund	69	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge	(3,447)	0.00	0.00
CR08	Technology Services Infrastructure Charge	24,306	0.00	0.00
CR09	Geographic Information Systems Charge	3,676	0.00	0.00
CR10	Office of Information Resource Management Charge	10,188	0.00	0.00

HEALTH & HUMAN SERVICES PROGRAM PLAN

Public Health 1800/0800

CR11	Telecommunications Services	24,087	0.00	0.00
CR12	Telecommunications Overhead	23,780	0.00	0.00
CR13	Motor Pool Usage Charge	19,094	0.00	0.00
CR14	Facilities Management Space Charge	(35,633)	0.00	0.00
CR15	Insurance Charges	(49,579)	0.00	0.00
CR16	Radio Access	4,095	0.00	0.00
CR17	Radio Maintenance	1,625	0.00	0.00
CR19	Radio Reserve Program	3,294	0.00	0.00
CR20	Prosecuting Attorney Civil Division Charge	100,306	0.00	0.00
CR21	Debt Service Adjustment	(13,564)	0.00	0.00
CR22	Long Term Leases	(69,359)	0.00	0.00
CR25	Financial Services Charge	95,409	0.00	0.00
CR36	Property Services Lease Administration Fee	(5,486)	0.00	0.00
CR46	Countywide Strategic Technology Projects	52,848	0.00	0.00
		600,577	3.97	(2.60)

2007 Adopted Budget

180,792,290 1,190.73 9.15

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Proviso(s):

EXPENDITURE RESTRICTION:

Of this appropriation, \$100,000 shall be expended to fund one FTE and related costs solely for the purposes of maintaining the communicable disease epidemiology program.

EXPENDITURE RESTRICTION:

Of this appropriation, \$410,000 shall be expended to fund 4.1 FTEs and related costs solely for the purposes of maintaining the epidemiology, planning and evaluation program.

EXPENDITURE RESTRICTION:

Of this appropriation: (1) \$53,000 shall be expended solely for community health centers of King County; (2) \$70,000 shall be expended solely for the Pike Place Market clinic; and (3) \$35,000 shall be expended solely for the Puget Sound neighborhood health center.

PROVISO:

Of this appropriation, \$50,000 shall not be expended or encumbered until the executive submits a report to the council with recommendations on the medical examiner. The report shall examine the historic and projected workload of the office of the medical examiner in comparison to professional standards and other comparable metropolitan areas. The report shall include recommended staff and funding levels that would allow the office of the medical examiner to fulfill its mandatory responsibilities, provide excellent customer service to the criminal justice system and the public at large and ensure compliance with professional standards.

The executive shall file the report by March 15, 2007, in the form of 12 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff of the board of health and the law, justice and

PROVISO:

Of this appropriation, \$50,000 shall not be expended or encumbered unless by April 1, 2007, the department of public health has submitted to the council for its review a report detailing an implementation plan for the unallocated budget reduction of \$3,200,000. The department shall document any proposed program reductions or changes, any plans to identify new revenues, any underexpenditure by program and how other efficiencies might reduce expenditures or increase revenues.

The report shall quantify the amounts identified for each programmatic or other change and also show the potential impacts of the reductions on services, including, but not limited to, showing populations, geographic areas or lines of business that would be affected by reductions or program changes.

The report required to be submitted by this proviso must be filed in the form of 12 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the board of health and the law,

PROVISO:

Of this appropriation, \$50,000 shall not be expended or encumbered unless by May 31, 2007, the executive has submitted to the council for review and approval by ordinance and to the board of health for review a plan for the restructuring of personal health care and clinical services provided by the department of public health. The council finds that the current model for delivery of clinical services provided by the department of public health is not financially sustainable and that there are opportunities to achieve better health outcomes by coordinating with the community health care safety net to produce a more effective system of care.

Public Health 1800/0800

The clinical services restructuring plan shall include: (1) an assessment of the capacity of the current community health care safety net, including the public health centers; (2) a review of each clinical service area, including access and outreach, to determine whether the service fulfills a public health need; (3) for each service that does fulfill a public health need, an examination of the appropriate role of the department of public health in meeting that need; (4) an evaluation of alternative models through which the department of public health can fulfill its roles, such as by providing the service directly, contracting with other organizations to provide the service, making financial contributions to other organizations or providing or financing of facilities; and (5) in order that the current level of services can continue to be provided, options for timely and smooth transition of those clinical services for which it is determined the department of public health does not have a direct service role.

This plan shall be developed as part of Phase II of the Public Health Operational Master Plan ("PHOMP") under the guidance of the PHOMP steering committee. The PHOMP steering committee shall prepare the plan in consultation with an expert panel familiar with King County's community health care safety net. The members of the panel shall be selected by the PHOMP steering committee. The panel shall work in conjunction with the PHOMP consultants and staff team in developing options for review by the PHOMP steering committee.

Any report, plan and proposed ordinance required to be submitted by this proviso must be filed in the form of 12 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff of the

PROVISO:

It is the intent of the council to evaluate and develop an implementation plan for how the county can best improve the health of children, given limited resources. This work shall be conducted through the Public Health Operational Master Plan ("PHOMP") steering committee, which shall develop options for a plan for submittal to the council.

In order to support this work, by May 31, 2007, the department of public health in consultation with the PHOMP steering committee shall submit a report to the council on the health of children in King County. The report shall: (1) identify the most significant health problems and conditions affecting children currently as well as those problems and conditions that will impact their future health; (2) identify the major factors, including social, economic, dietary, demographic and environmental determinants, that contribute to these health problems; and (3) identify evidence-based best practices and innovations that can appropriately be undertaken by the department of public health and that have the greatest likelihood of having a measurable and significant impact on alleviating the contributing factors that lead to health problems for children.

If lack of access to health care is determined to be one of the major factors leading to health problems for children, the report shall also identify: (1) the barriers that prevent children from achieving consistent access to health care, including preventive, primary, specialty, emergency and hospital care; (2) the infrastructure and practices needed in the health care and insurance systems to ensure that children have consistent access to preventive care and a medical home; and (3) the options regarding the role the department of public health can play in overcoming barriers to consistent access to health care and in creating, coordinating and fostering these health care and insurance system reforms, including through working with other governments and private sector organizations.

In addition, of this appropriation, \$250,000 shall only be expended or encumbered for costs related to an access and outreach pilot project to enroll eligible children in state and federal health insurance programs. By January 15, 2007, the executive shall transmit to the council for review and approval by motion evaluation criteria to measure and track the outcomes of this project, including the impact of the project on children's health and the success of the project in connecting children to consistent access to preventive care and a medical home. By thirty days after the end of each quarter, the executive shall transmit to the council a status report that measures the project against the adopted evaluation criteria.

The report required to be submitted by this proviso must be filed in the form of 12 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the board of health and the law, justice and human services committee, or their successors.

PROVISO:

Of this appropriation, \$50,000 shall not be expended or encumbered unless, by March 31, 2007, the department of public health submits a report on pedestrian fatalities in King County. The report shall evaluate the manner, cause and location of pedestrian deaths in the county and shall present options for improving pedestrian safety.

The report required to be submitted by this proviso must be filed in the form of 12 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the board of health and the law, justice and human services committee or their successors.

HEALTH & HUMAN SERVICES PROGRAM PLAN

PROGRAM HIGHLIGHTS

Public Health

The total 2007 Executive Proposed Budget for the Public Health appropriation unit is \$185,721,776, with 1,217.63 FTEs and 9.15 TLTs.

The incremental adjustment to Public Health's CX Transfer is noted in the heading of each proposed change item, when applicable. Change items are listed by Change Dynamic and then organized by Division within each Change Dynamic.

Community Partnerships - (\$501,696) / (7.24) FTE / (5.08) TLT

There is an increasing demand for Public Health to respond in partnership with others to improve the health of the community. Public Health is continually working to align its prevention activities, policy initiatives and services with its community-based public health practice.

Community Based Public Health Practice Division Programs

- **Epidemiology, Planning & Evaluation – (\$309,971) / (4.10 FTEs) / (0.99 TLT)**
This program provides health information and technical assistance based on health assessment data and research. The reduction of staffing in the program is due to the cyclical nature of the Communities Count program and represents the current needs of the program.
- **Health Action Plan – (\$286,430) / (2.43 FTEs)**
This program implements pilot programs and collaborative policy development that focus on system change and health trends affecting vulnerable populations. Reduction in staffing results from decreased funding from various grants having been successfully completed.
- **Steps to Health in King County – (\$245,153) / (1.00 TLT)**
This is a five-year grant funded program designed to help in the creation of healthy communities. The proposed budget decreases expenditures in line with the annual grant funding allocation in the original grant agreement with the Center for Disease Control and Prevention (CDC).
- **Children's Health Initiative – \$1,306,859 / 7.00 FTEs**
This program provides linkages between the 16,000 uninsured children in King County and existing federal and state insurance programs for which they may be eligible, focusing on marginalized populations. This proposal includes \$1,065,930 in CX funding.
- **Community Based Public Health Practice – \$248,840 / 1.70 FTEs**
This program establishes, maintains and strengthens partnerships with officials, schools, hospitals and other community based organizations to improve health. Increased staffing will focus on enhancing identification and response to emerging public health issues, health disparities and promotion of healthy living.
- **Children & Families Commission – \$96,903**
Program provides oversight and review of county funded services to children and families.

Community Health Services Division (CHS) Programs

These reductions in FTE's also result in expenditure reductions which are not reflected in the Division Budget. They are allocated to programs and projects throughout the division.

- **CHS Administration & Management – \$0 / (5.75 FTEs) / (0.50 TLTs)**
This program provides management and supervision services for the CHS Division. This proposal reduces staffing and various expenditures. These changes are an effort to attain additional efficiencies allowing limited resources to be focused in the areas of service provision.
- **Nursing Professional Practice Support – \$0 / 1.25 FTEs**
This program assures provision of qualified professional staff and quality practices and systems within the department so that standards of professional practice are met. This

HEALTH & HUMAN SERVICES PROGRAM PLAN

proposal maintains staffing at 2006 levels while providing additional contract funding for the Infolinks health record tracking system.

EMS Grants

- **EMS Miscellaneous Grants & Donations – \$136,514 / 2.29 FTEs**
This program provides administration of private grants to EMS without intermingling funding with EMS's levy funding. This proposal provides funding for the Entrepreneurial Project initiative and the EMS on-Line Program. Both programs are grant funded.

Prevention

- **HIV/TB Epidemiology – (\$246,828) / (0.53 FTEs) / (0.59 TLTs)**
This program provides epidemiological surveillance and special studies of HIV/AIDS and other blood borne infections. This proposal reflects the successful completion of privately grant funded study relating to TB and the resulting termination of the study funding.
- **Communicable Disease Epidemiology – (\$135,717) / (0.50 FTEs)**
This program provides surveillance, investigation and control for infectious diseases. This proposal reflects grant funded projects within this program being reduced as their funding has failed to keep pace with costs. Two grants have been successfully completed and terminated: a preparedness grant had provided funding for studying how hospitals monitor for communicable disease outbreaks and a CDC TIPS Immunization Grant supported education and training for clinical staff regarding immunizations.
- **Tuberculosis Control – (\$134,128) / 0.40 FTEs / (1.50 TLTs)**
This program provides screening, treatment, and contact investigations to persons with and those at risk for tuberculosis. This proposal reflects reductions in grant funded projects reduced as grant funding fails to keep pace with costs. Direct services are maintained in this program with a reduction in oversight.
- **HIV/AIDS – (\$57,006) / 0.08 FTEs**
This program works with community partners to assess, prevent and manage HIV infection. Staffing changes reflect a realignment of FTEs to better cluster similar responsibilities. Service reductions in this proposal are associated with specific grant funding reductions (i.e. a \$276,520 reduction in federal Ryan White funding).
- **Tobacco Use Prevention – (\$50,459) / 0.50 FTEs / (0.50 TLTs)**
This program provides education, interventions and regulatory enforcement in order to prevent unlawful sales of tobacco. The proposal reduced compliance checks and increases educational visits to align the program with Washington State guidelines.
- **Steps to Health in King County – (\$16,781) / (0.20 FTEs)**
This program is part of a grant funded, five year cooperative agreement program to create healthier communities through health promotion, chronic disease prevention and control programs. This proposal would reduce staffing and service to align the program with annual grant funding established in the original agreement with the CDC.
- **Breast & Cervical Health – \$436,026 / 0.05 FTEs**
This program provides education, screening and treatment services to women aged 40 to 64 with low incomes to assure early detection and treatment of breast cancer. Program expansion is the result of growth in federal and state grant funding.
- **Sexually Transmitted Disease Control – \$31,462**
This program provides or assures diagnostic, treatment, education and support services related to sexually transmitted diseases including HIV. This proposal maintains 2006 service levels in 2007.
- **Opiate Replacement Program – \$17,820**
This program facilitates entry into methadone or other opiate replacement therapies for heroin dependent residents of the City of Seattle. This proposal provides a slight expansion of programmatic services funded by increased funding from the City of Seattle.

HEALTH & HUMAN SERVICES PROGRAM PLAN

- **Violence and Injury Prevention – \$ 8,212**

This program provides planning, implementation and evaluation services aimed at reducing traffic and firearm related injuries and death and water related submersions. This proposal would allow this program to provide 2006 service levels in 2007.

Environmental and Demographic Trends – (\$320,048) / (6.79 FTEs) / (0.45 TLTs)

Environmental, demographic, social, epidemiological and medical trends demand an increasingly flexible and responsive public health system. Examples include: the aging of the population; global trade and travel; emerging infectious diseases; and adverse health behaviors.

Environmental Health Services

- **Solid Waste – (\$192,658) / (2.34 FTEs)**

This program provides compliance enforcement to solid waste facilities and complaint investigation and consultation to citizens regarding unlawful dumping issues. This proposal consolidates supervision of this program and Vector Nuisances to cut costs. Field staff reductions to contain costs will result in increased response time and investigative resources.

- **Wastewater – (\$125,179) / (0.42 FTEs) / (0.75 TLTs)**

This program provides technical information, evaluation and compliance enforcement to homeowners and commercial interests regarding on-site sewage systems regulations. Proposed changes align service provision with decreased demand due to efficiencies gained through investments and would remove funding for completed grant funded projects (creation of electronic database which is now completed and being used by the public).

- **Vector & Nuisance Control – (\$107,159) / (0.69 FTEs)**

This program protects against disease and destruction caused by rodents and other vectors. The proposed changes result in slowed service response to vector complaints and elimination of one time state funding for the Zoonotics Disease Prevention program. While this proposal is a reduction from PSQ, this program is growing by \$58,309 (7%) from 2006 adopted levels.

- **Local Hazardous Waste Management – \$214,952 / 1.45 FTEs**

This program provides information and interventions to residents and businesses so that hazardous products do not harm individuals or the environment. This proposal provides additional capacity for pollution prevention technical assistance to businesses and is funded by increased revenue from Hazardous Waste Permits.

- **Food Protection – \$147,921**

This program provides information and compliance enforcement to prevent the incidence of food borne illnesses in county restaurants. Increased funding results from anticipated food establishment permit revenues.

- **Living Environment - \$67,297**

This program provides education, construction review and inspections to operators of schools, pools and beaches so the risk of disease and injury is minimized. Increased revenues result from increases in anticipated permit and fee revenues.

- **Chemical & Physical Hazards – \$55,018 / (0.17 FTEs)**

This program provides inspections, investigations and enforcement to protect the community from environmental hazards, including the hazards of meth labs. The proposal allows this program to operate at 2006 service levels in 2007.

- **Plumbing & Gas Piping Inspections – \$31,498 / (0.50 FTEs)**

This program provides technical information, evaluations and enforcement services to ensure proper installation of plumbing and gas piping. The proposal allows this program to operate at 2006 levels in 2007.

- **Drinking Water – \$10,030**

This program provides technical information, evaluation and compliance enforcement services to ensure that water systems provide safe drinking water. This proposal provides 2006 service levels in 2007.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Prevention

- **Chronic Disease & Healthy Aging – (\$290,425) / (1.62 FTEs) / (0.20 TLTs)**
This program addresses prevention related to a variety of health issues that affect aging populations disproportionately. Reductions are the result of REACH and HEAL grant funding terminating after successful completion. REACH (Racial and Ethnic Approaches to Community Health) will terminate when the funding cycle terminates in September 2007. HEAL (Healthy Eating-Active Living) obesity program will sustain reduction in responding to technical assistance provided to agencies, decreased grant writing and termination of Spring and Fall Obesity Forums.
- **Medical Examiner – (\$64,114) / (1.00 FTE) / 0.50 TLTs**
The King County Medical Examiner's Office (KCMEO) was challenged to include unforeseen costs due to labor settlements. The department will manage these challenges through a variety of cost savings efforts throughout 2007.
- **Public Health Laboratory – (\$42,095) / (1.50 FTEs)**
This proposal reduces expenditures in an effort to manage costs and results in the elimination of (1.50 FTEs) Microbiologists and a resulting decrease testing capacity of between 12 and 15 percent.
- **Vital Statistics – (\$25,134)**
This program provides certified birth and death certificates. This proposal allows this program to continue 2006 levels of service in 2007.

Growth of Uninsured – (\$7,205,365) / (44.48 FTEs) / 0.42 TLTs

The growth of low income and uninsured population, combined with resource limitations and inequities, create challenges to Public Health to assure comprehensive public and personal health service to all populations in need in King County.

Community Health Services

- **Six Month Funding of Northshore and North Clinics – (\$6,774,362) / (51.81 FTEs)**
Programs offered at the North Clinic include Family Health, Family Planning, Oral Health (through the North satellite dental clinic), Immunizations, Primary Care and WIC. Programs offered at the Northshore include Family Planning, Immunizations and WIC. These programs are funded for six months in 2007, at 2006 service levels. Without additional funding from the State of Washington in 2007, the North and Northshore clinics will close on July 1, 2007. The following are descriptions of specific clinical programs relate only to changes at the eight other clinics.
- **Primary Care – (\$296,130) / (0.42 FTEs)**
This program provides accessible health care services so that individuals can maintain and/or improve their health through acute and chronic care, obstetrical services and preventive health maintenance. This proposal maintains services and staffing at the four primary care remaining sites in 2007 at 2006 levels.
- **Oral Health – (\$206,186) / (1.00 FTE)**
This program provides community based and clinical dental services to high-risk populations so that dental disease is prevented and oral health improved. This proposal maintains staffing and services at 2006 levels at the four remaining oral health sites in 2007.
- **Occupational Health – (\$414,232) / (2.15 FTEs)**
This program provides occupational health services primarily to City of Seattle employees who deal with hazardous materials or conditions in their line of work. The funding for this program was provided by the City of Seattle and was terminated in October, 2006. This proposal closes the Occupational Health Program in 2007.
- **Women, Infants & Children – (\$312,955) / (2.06 FTEs)**
This program provides nutrition assessment, education and supplemental food for low income

HEALTH & HUMAN SERVICES PROGRAM PLAN

women and young children. This proposal maintains 2006 staffing and service levels in 2007 for all sites except the North and Northshore clinics. Staffing reductions proposed for 2007 reflect a shift of FTEs from this program to two other Public Health programs that provide integrated parent child health services with WIC. There is no anticipated change in service levels as a result of this reorganization.

- **Interpretation Services – (\$286,775) / 0.55 FTEs**

This program provides medically qualified interpreters to limited/non-English speaking clients so that these individuals have equal access to public health services. This proposal maintains interpretation services and staffing at 2006 levels in 2007 at the remaining facilities. Changes in appropriation authority requested result from the department's efforts to forecast accurate revenues and do not reflect direct service reductions.

- **Youth Health Services – (\$176,887) / (1.51 FTEs)**

This program assures youth access to primary care, including both medical and mental health services. This proposal maintains direct services at 2006 service levels in 2007. The reduction in this program is due to decreased administrative support from the City of Seattle's Families and Education Levy which caps administrative funding at 10%. Administrative costs and staffing are reduced as a result.

- **Child Care Health – (\$138,997) / 0.30 FTEs**

This program provides health and safety consultation, training, assessment and support to child care providers, families and children in order to promote the health and well-being of children and youth and assure a safe and healthy environment in child care settings. This proposal maintains program services and staffing at 2006 service levels in 2007. Changes in appropriation authority requested result from the department's efforts to forecast accurate revenues and do not reflect direct service reductions.

- **Family Support Services – (\$107,616) / 4.60 FTEs**

This program provides assessment, education and support to pregnant women and families with children to ensure the best opportunity for children to grow and thrive. This proposal maintains 2006 service levels at the remaining clinics. Changes in appropriation authority requested result from the department's efforts to forecast accurate revenues and do not reflect direct service reductions.

- **Health Care for the Homeless – (\$56,913) / (0.50 FTEs) / 0.42 TLTs**

This program provides access to high quality health care services for homeless people and helps prevent the spread of disease among homeless people. This proposal preserves services at 2006 levels in 2007 with minor adjustment in the service provision model as a piece of the City of Seattle funded programming is shifted to the Health Care for the Homeless Network budget. Changes in appropriation authority requested also result from the department's efforts to forecast accurate revenues and do not reflect direct service reductions.

- **Refugee Health Access Program – (\$56,362) / 0.05 FTEs**

This program assures that newly arriving refugees receive access to critical public health services and are linked to ongoing health care services. This proposal preserves staffing and services at 2006 levels in 2007. Changes in appropriation authority requested result from the department's efforts to forecast accurate revenues and do not reflect direct service reductions.

- **Immunizations – (\$49,165)**

This program provides access to, and technical support for, immunization services for county residents and health care providers in order to prevent disease in individuals and prevent the spread of disease in the community. This proposal preserves staffing and service levels in 2007 at 2006 levels. Changes in appropriation authority requested result from the department's efforts to forecast accurate revenues and do not reflect direct service reductions.

- **Community Health Center Partners – (\$48,057)**

This program provides contract management and accountability systems for \$6.5 million in city and county sub-contracted funds that support medical, dental and access services delivered by community based health care safety net partners. This proposal maintains 2006 service and staffing levels in 2007. Changes in appropriation authority requested result from

HEALTH & HUMAN SERVICES PROGRAM PLAN

the department's efforts to forecast accurate revenues and do not reflect direct service reductions.

- **Child Profile – (\$44,785)**

This program provides health promotion mailings at regular intervals to all families with children up to age six. This proposal maintains 2006 service and staffing levels in 2007. Changes in appropriation authority requested result from the department's efforts to forecast accurate revenues and do not reflect direct service reductions.

- **Pharmacy Support Services – \$365,741 / 0.50 FTEs**

This program provides direct pharmacy services to clients of Public Health facilities through on-site pharmacies or by providing pharmaceuticals through the Pharmacy Warehouse to all other Public Health sites where providers dispense them. This proposal maintains 2006 levels of service and staffing in 2007.

- **Health Care Access & Outreach – \$13,081 / (0.25 FTEs)**

This program provides outreach, federal and state insurance application assistance, linkages to community services and resource and coordination of care and targeted services to assure that uninsured, under-served high risk individuals health disparities are minimized. The proposal maintains 2006 staffing and service levels in 2007.

- **Family Planning – \$78,326 / 2.22 FTEs**

This program provides reproductive and sexually transmitted disease outreach and education services for women and men in King County. This proposal would maintain 2006 service levels at seven public health clinics.

Internal & External Communications – (\$392,399) / (4.95 FTEs) / 1.30 TLTs

The increasing complexity of public health issues requires clear, understandable communication both internal and external to Public Health. Electronic and mass media messages greatly influence individual health behaviors. Public Health will need to modify many of its traditional health intervention efforts.

Administrative Services

These reductions in FTEs also result in expenditure reductions which are not reflected in the Division Budget because they are allocated to programs and projects throughout the division.

- **Health Education Services – \$0 / (0.10 FTEs) / (0.05 TLTs)**

This program provides effective, low or no cost health education materials for staff and community partners, reviews education materials for quality assurance and distributes them. Reductions in this proposal were made to address the financial challenges faced by the department.

- **King County Board of Health – \$0 / (0.15 FTEs)**

This program provides support to the Office of the Director and the Board of Health. Reductions in this proposal were made to address the financial challenges faced by the department.

Community Based Public Health Practice

- **Public Health Preparedness – (\$289,784) / (3.85 FTEs / 1.25 TLTs)**

This program ensures all Public Health employees are prepared to respond to emergencies and disasters and to coordinate emergency planning. Staffing reductions are due to decreases in grant funding.

- **Communications – (\$102,615) / (0.85 FTEs)**

This Program produces and delivers health promotion, prevention and emergency risk communications messages to the public and to targeted groups. The staff reduction is not a

HEALTH & HUMAN SERVICES PROGRAM PLAN

service reduction but a reallocation while the remainder of the proposal primarily reflects changes in overhead allocation.

Public Health Infrastructure – (\$120,313) / (2.98 FTEs)

Public Health's infrastructure, including data management, financial management and human resources, will need to improve dramatically, in order to provide cost-effective and customer focused services.

Administrative Services

These reductions in FTEs also result in expenditure reductions which are not reflected in the Division Budget because they are allocated to programs and projects throughout the division.

- **Administration & Management – \$0 / (0.88 FTEs)**
This program includes services provided by the Public Health Director's Office and the Administrative Division Planning project. This proposal would decrease staffing and services to address the financial challenges faced by the department.
- **Budget & Financial Planning – \$0 / (1.00 FTE)**
This program includes the Budget and Financial Planning section. This proposal maintains this program in 2007 at 2006 service levels.
- **Compliance Office – \$0 / (0.90 FTEs)**
This program includes the Chief Health Officer for the department and the Public Health Compliance Office. Reductions to staffing and service were made to address the department's financial challenges.
- **Contract & Procurement Services – \$0 / (0.50 FTEs)**
This program includes the department's Contract and Procurement Services program. Reductions to staffing and service were made to address the department's financial challenges.
- **Human Services – \$0 / (1.00 FTE)**
This program includes the Human Resources line of business and provides strategic, operational and administrative support to the department. Reductions to staffing and service were made to address the department's financial challenges.
- **Signature Operations – \$0 / (1.00 FTE)**
This program includes the Signatures Operations program which manages the patient data systems and processes which support billing. Reductions to staffing and service were made to address the department's financial challenges.
- **Management Information Services – \$0 / 1.00 FTE**
This proposal increases the program's FTE levels converting a term limited position to career service in compliance with Human Resource policy.
- **Accounting Services Including Payroll – \$0 / 1.00 FTE**
This proposal decreases contractual services in order to add 1.0 FTE to address internal control, cash handling and internal financial risk issues.

Community Based Public Health Practice

- **Contract & Procurement Services – (\$72,097)**
A grant funded project has successfully concluded having selected and implemented a new online contracts management solution agency wide. Proposed changes reflect conclusion of this project.
- **Administration & Management – (\$48,216) / 0.30 FTEs**
This proposal reduces services in the Community Driven Public Health Partnerships program and the Diversity and Social Justice Group program to redirect resources to the Epidemiology, Planning and Evaluation program.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Technical Adjustments

Technical Adjustment and Central Rate Changes - \$600,577 / 3.97 FTEs / (2.60 TLTs).

Central rate adjustments include changes in Current Expense Overhead Adjustment, Insurance Charges, Prosecuting Attorney Civil Division Charge, Long-term Lease Rates, Finance and Business Operations services charge, Property Services Lease Administration Fee, and Finance and Business Operations Payroll Projects.

HEALTH & HUMAN SERVICES PROGRAM PLAN

1800 / 0800
Public Health

	2005 Actual ¹	2006 Adopted	2006 Estimated ²	2007 Adopted	2008 Projected ³	2009 Projected ³
Beginning Fund Balance	14,440,750	9,701,024	9,701,024	8,476,686	8,441,686	8,405,636
Revenues						
* LICENSES & PERMITS	10,469,296	10,719,405	9,967,052	12,253,078	12,620,670	12,999,290
* FEDERAL GRANTS-DIRECT	13,341,686	12,466,662	13,119,627	12,480,078	12,854,480	13,240,115
* FEDERAL GRANTS-INDIRECT	39,165,913	34,559,496	36,308,348	36,933,151	38,041,146	39,182,380
* STATE GRANTS	17,783,064	19,009,840	19,515,016	20,278,590	20,886,948	21,513,556
* STATE ENTITLEMENTS	9,533,257	9,562,190	9,577,142	9,562,190	9,849,056	10,144,527
* INTERGOVERNMENTAL PAYMENT	44,764,235	50,286,778	45,602,538	44,642,629	45,981,908	47,361,365
* CHARGES FOR SERVICES	13,809,919	15,736,922	12,712,516	12,796,265	13,180,153	13,575,558
* MISCELLANEOUS REVENUE	2,810,297	3,192,104	4,570,056	3,058,769	3,150,532	3,245,048
* NON REVENUE RECEIPTS	-	7,125,042	0	5,849,542	6,025,028	6,205,779
* OTHER FINANCING SOURCES	3,254	0	994	0	0	0
* CONTRBTN-CX TO PUB HEALTH	14,834,799	19,019,033	19,019,033	22,618,793	23,297,357	23,996,277
* CX-CHLD & FAM SET-ASIDE	3,886,254	3,981,047	3,981,047	4,242,625	4,369,904	4,501,001
* POTENTIAL SUPPLEMENTAL REQUEST			754,159		0	0
* POTENTIAL SALE OF PROPERTY			1,000,000			
* DOWNTOWN SECURITY COSTS			250,000			
Total Revenues	170,401,975	185,658,519	176,127,528	184,715,710	190,257,181	195,964,897
Expenditures						
* SALARIES & WAGES	(74,335,001)	(76,847,616)	(77,205,250)	(77,815,048)	(80,149,499)	(82,553,984)
* PERSONAL BENEFITS	(22,653,219)	(25,893,418)	(23,806,536)	(28,765,599)	(29,628,567)	(30,517,424)
* SUPPLIES	(19,353,301)	(18,712,737)	(18,450,095)	(18,215,791)	(18,762,265)	(19,325,133)
* SERVICES & OTHER CHARGES	(45,867,841)	(41,884,210)	(43,935,479)	(43,363,483)	(44,664,387)	(46,004,319)
* INTRAGOVERNMENTAL SERVICE	(12,200,031)	(12,084,502)	(12,049,574)	(13,178,318)	(13,573,668)	(13,980,878)
* CAPITAL OUTLAY	(561,119)	(1,661,862)	(1,546,398)	(1,402,625)	(1,444,704)	(1,488,045)
* DEBT SERVICE	(190,006)	0	(540)	0	0	0
* INTRA COUNTY CONTRIBUTNS.	(71,013)	(513,857)	(513,857)	(516,974)	(532,483)	(548,458)
* SPECIAL BUDGETARY ACCOUNT	0	(34,250)	0	0	0	0
* CONTINGENCIES	0	(10,844,241)	(20,001)	(7,446,148)	(7,669,532)	(7,899,618)
* CONTRA EXPENDITURES	0	2,818,174	0	5,953,276	6,131,874	6,315,831
* DOWNTOWN SECURITY COSTS			(250,000)			
* EPIDEMIOLOGY EXPENDITURE RESTRICTION			425,864			
Total Expenditures	(175,231,531)	(185,658,519)	(177,351,866)	(184,750,710)	(190,293,231)	(196,002,028)
Estimated Underexpenditures						
Other Fund Transactions						
* NON-BUDGET PROCEEDS FROM EMS DONATIONS	89,830	0	0	0	0	0
Total Other Fund Transactions	89,830	0	0	0	0	0
Ending Fund Balance	9,701,024	9,701,024	8,476,686	8,441,686	8,405,636	8,368,505
Reserves & Designations						
* GASP RESERVE FOR EMS TRAINING & MEDIC ONE	(491,257)	0	(491,257)	(491,257)	(491,257)	(491,257)
* INVENTORY RESERVE	(1,195,715)	0	(1,195,715)	(1,195,715)	(1,195,715)	(1,195,715)
* RESERVE FOR ENCUMBRANCES	(779,028)	0				
* DESIGNATED FOR REAPPROPRIATION	(99,384)	0				
* DESIGNATED FOR FQHC CLAIMS	(1,890,661)	0	(1,890,661)	(1,890,661)	(1,890,661)	(1,890,661)
* DESIGNATED FOR PRIV FOUNDATIONS & NON-PROFITS	(56,948)	0	(56,948)	(56,948)	(56,948)	(56,948)
* ENVIRONMENTAL HEALTH FEE RESERVES	(3,289,895)	0	(3,289,895)	(3,289,895)	(3,289,895)	(3,289,895)
Total Reserves & Designations	(7,802,888)	0	(6,924,476)	(6,924,476)	(6,924,476)	(6,924,476)
Ending Undesignated Fund Balance	1,898,136	9,701,024	1,552,210	1,517,210	1,481,160	1,444,028
Target Fund Balance ⁴	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

Financial Plan Notes:

¹ 2005 Actuals are based on the 2005 CAFR.

² 2006 Estimated is based on the 2nd Quarter Budget Report which is an accumulation of divisional projections based on May ARMS.

³ 2008 and 2009 Projected are based on assumption of 3% increase in revenues and expenditures over previous year

⁴ Target fund balance is based on historical effort to maintain a minimum of \$1,000,000.

HEALTH & HUMAN SERVICES PROGRAM PLAN

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$225,966). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of \$16,801 in the 2007 budget.

Remove Medical Examiner from Public Health – (\$3,876,520) (25.00) FTEs.

Cut Children's Health Initiative – (\$1,050,000), (7.00) FTEs

Unallocated Cut – (\$445,000)

Restore Epidemiology, Planning and Evaluation - \$410,000, 4.10 FTEs

Restore Communicable Disease Epidemiologist - \$100,000, 1.00 FTE

Community Health Centers of King County - \$53,000

Pike Place Market Medical Clinic - \$70,000

Puget Sound Neighborhood Health Center - \$35,000

Medical Examiner correction by council to reduce budget by \$867,835.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Emergency Medical Services 1190/0830

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	42,894,971	107.54	1.00
	Status Quo*	200,156	0.58	(0.50)
	Status Quo Budget	43,095,127	108.12	0.50
Community Partnerships				
DS01	EMS King County Medic One Program Changes	(454,057)	(2.00)	(0.25)
RB01	Contracted EMS Advance Life Support Paramedic Program Changes	471,029	0.00	0.00
RB02	EMS Regional Services & Strategic Initiatives	368,205	2.00	(0.25)
RB03	Contracted EMS Basic Life Support Changes	254,354	0.00	0.00
		639,531	0.00	(0.50)
Council Changes				
CC39	Council COLA Adjustment	(24,676)	0.00	0.00
		(24,676)	0.00	0.00
Technical Adjustment				
TA01	COLA Increase	24,698	0.00	0.00
TA02	Overhead Shifting Due to Clinic Reinstatement	(50,690)	0.00	0.00
TA50	Revenue Revision from PSQ to Proposed	0	0.00	0.00
CR05	Current Expense Overhead Adjustment	24,075	0.00	0.00
CR06	Healthy Workplace Fund	82	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge	1,449	0.00	0.00
CR08	Technology Services Infrastructure Charge	2,890	0.00	0.00
CR09	Geographic Information Systems Charge	1,148	0.00	0.00
CR10	Office of Information Resource Management Charge	3,673	0.00	0.00
CR11	Telecommunications Services	1,697	0.00	0.00
CR12	Telecommunications Overhead	1,047	0.00	0.00
CR13	Motor Pool Usage Charge	(14,251)	0.00	0.00
CR15	Insurance Charges	(22,067)	0.00	0.00
CR16	Radio Access	3,071	0.00	0.00
CR19	Radio Reserve Program	2,667	0.00	0.00
CR20	Prosecuting Attorney Civil Division Charge	(874)	0.00	0.00
CR21	Debt Service Adjustment	(14)	0.00	0.00
CR25	Financial Services Charge	15,509	0.00	0.00
		(5,890)	0.00	0.00
	2007 Adopted Budget	43,704,092	108.12	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Proviso(s):

PROVISO:

Of this appropriation, \$100,000 shall not be expended or encumbered until an emergency medical services strategic plan for the next levy period beginning in 2008 has been submitted to the council review and approval by ordinance. The plan shall show the proposed levy program at two funding levels: (1) the base level for carrying forward the current program adjusted for inflation and population growth; and (2) the base level plus service and capital enhancements proposed to improve advanced life support and strategic initiatives. Prior to submittal of the strategic plan, the executive shall consult with the cities required to approve the final levy proposal as required by RCW 84.52.069. The proposed ordinance and plan required to be submitted by this proviso must be filed by February 1, 2007, in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the law, justice and human services committee, or its successor.

HEALTH & HUMAN SERVICES PROGRAM PLAN

PROGRAM HIGHLIGHTS

Emergency Medical Services

The total 2006 Executive Proposed Budget for the Emergency Medical Services appropriation unit is \$42,728,768, with 108.12 FTEs.

Community Partnerships – \$639,531 / (0.50 TLTs)

- **EMS King County Medic One – (\$454,057) / (2.00 FTEs) / (0.25 TLTs)**
This proposal maintains 2006 service levels in 2007. Staffing changes reflect the current needs of EMS for paramedic students in training and reductions of unfilled paramedic FTEs.
- **Contracted ALS Paramedic Services – \$471,029**
This program provides funding in accordance with the EMS Levy to non-King County Advanced Life Support paramedic providers. This proposal provides cost of service adjustments in accord with the 2002 Strategic Plan.
- **Regional Services & Strategic Initiatives – \$368,205 / 2.00 FTEs / (0.25 TLTs)**
This program provides direct EMS and regional administrative services to all of King County outside the City of Seattle. This proposal slightly increases the regional services program by providing funding and staffing for the Regional EMS Training Resource Online (RETRO) and for instructional design of EMS training products.
- **Contacted BLS Services – \$254,354**
This program provides funding in accordance with the EMS Levy to non-King County Basic Life Support paramedic providers. This proposal provides cost of service adjustments in accord with the 2002 Strategic Plan.

Technical Adjustments – (\$30,588)

Technical Adjustment and Central Rate Changes – (\$30,588)

Central rate adjustments include changes in Current Expense Overhead Adjustment, Insurance Charges, Prosecuting Attorney Civil Division Charge, Long-term Lease Rates, Finance and Business Operations services charge, Property Services Lease Administration Fee, and Finance and Business Operations Payroll Projects.

HEALTH & HUMAN SERVICES PROGRAM PLAN

1190 / 0830 EMERGENCY MEDICAL SERVICES

	2005 Actual ¹	2006 Adopted	2006 Estimated ²	2007 Adopted	2008 Projected ³	2009 Projected ⁴
Beginning Fund Balance	10,578,793	10,661,519	10,733,242	7,379,138	3,567,316	6,259,353
Revenues						
* Taxes	36,976,136	38,069,889	38,345,618	39,000,086	60,677,079	61,995,688
* Federal Grants	24,997					
* State Grants	1,290	0	1,290	0	0	0
* Grants from Local Units	111	0		0	0	0
* Intergovernmental Payment	108	0		0	0	0
* Charges for services	27,486	4,000	4,000	4,182	0	0
* Miscellaneous Revenue	498,636	463,500	445,523	462,834	113,777	194,538
* Other Financing Sources (Reimbursable)	17,798	68,218	60,000	50,168	52,000	52,000
* CX Transfer	375,000	375,000	375,000	375,000	375,000	375,000
Total Revenues	37,921,562	38,980,607	39,231,431	39,892,270	61,217,856	62,617,226
Expenditures						
* EMS Basic Life Support	(9,157,446)	(9,420,514)	(9,420,514)	(9,674,868)	(14,908,435)	(15,663,175)
* EMS Advanced Life Support (Paramedics)	(24,692,127)	(27,733,631)	(28,017,454)	(27,466,411)	(34,742,316)	(35,648,946)
* EMS Regional Services	(3,871,540)	(5,189,595)	(5,147,567)	(5,990,957)	(7,535,605)	(7,760,638)
* EMS Budget Reserve		(551,231)	0	(571,856)	(1,339,463)	(1,380,563)
Total Expenditures	(37,721,113)	(42,894,971)	(42,585,535)	(43,704,092)	(58,525,819)	(60,453,322)
Estimated Underexpenditures						
Other Fund Transactions						
* Reverse unrealized loss on investment	(46,000)					
Total Other Fund Transactions	(46,000)	0	0	0	0	0
Ending Fund Balance	10,733,242	6,747,155	7,379,138	3,567,316	6,259,353	8,423,257
Reserves & Designations						
* Reserve for Encumbrances	(432,462)		(432,462)			
* Designated for Reappropriation	(57,257)		(57,257)			
* Designated for Future Years Expenditures		(2,800,000)	(2,800,000)		(1,500,000)	(3,500,000)
Total Reserves & Designations	(489,719)	(2,800,000)	(3,289,719)	0	(1,500,000)	(3,500,000)
Ending Undesignated Fund Balance	10,243,523	3,947,155	4,089,419	3,567,316	4,759,353	4,923,257
Target Fund Balance⁵	3,143,426	3,574,581	3,548,795	3,642,008	4,877,152	5,037,777

Financial Plan Notes:

¹ 2005 Actuals based on 2005 CAFR

² 2006 Estimated is based on estimated expenditures; revenues based on actual tax assessment from Assessor's Office

³ 2007 based on EMS Financial Plan; assumptions for tax revenue growth from KC Economist

⁴ 2008 and 2009 Projected based on recommendation for next levy by the EMS Technical Stakeholder's Group; final decision on next levy will be made by EMS elected officials group.

⁵ Target fund balance is based on 1/12 yearly expenditures

C O U N C I L A D O P T E D B U D G E T

COLA Decrease – (\$24,676). Only after submission of the Executive Proposed Budget did the Consumer Price Index (CPI) information become available. The September-to-September CPI percentage change is the figure historically utilized by the County to calculate the annual COLA increase for non-represented and represented county employees. The updated CPI information necessitated decreasing COLA funding from the proposed level of 2.26% to 2.00%. For this agency's budget, this represents a reduction of \$16,801 in the 2007 budget.

HEALTH & HUMAN SERVICES PROGRAM PLAN**Local Hazardous Waste 1280/0860**

Code	Item	Description	Expenditures	FTEs *	TLTs
Program Area					
		<i>HHS</i>			
		2006 Adopted	11,852,666	0.00	0.00
		Status Quo*	132,111	0.00	0.00
		Status Quo Budget	11,984,777	0.00	0.00
Council Changes					
CC01		Prohibition of Revenue Transfer from Solid Waste	(482,775)	0.00	0.00
			(482,775)	0.00	0.00
Health Disparities					
RB01		Local Hazardous Waste Management Program Changes	1,408,565	0.00	0.00
			1,408,565	0.00	0.00
Technical Adjustment					
TA01		Overhead Shifting from LHW to Public Health Fund	(3,702)	0.00	0.00
TA50		Revenue Revision from PSQ to Proposed	0	0.00	0.00
CR25		Financial Services Charge	7,640	0.00	0.00
			3,938	0.00	0.00
		2007 Adopted Budget	12,914,505	0.00	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

PROGRAM HIGHLIGHTS

Local Hazardous Waste Program

The total 2006 Executive Proposed Budget for the Local Hazardous Waste Program appropriation unit is \$13,397,280, with 0.00 FTEs.

Health Disparities

- **Local Hazardous Waste Management Program Changes – \$1,408,565**

This proposal reflects changes in strategic direction and a ten percent increase in spending agreed to and approved by the Program's Interagency Management Coordination Committee, a net increase of 3.00 FTEs across the programs four partner agencies, and no impact to the Fund's FTEs which remains at 0.00.

Technical Adjustments – \$3,938

Technical Adjustment and Central Rate Changes –\$3,938

Central rate adjustments include changes in overhead shifting from Local Hazardous Waste to the Public Health Fund and changes in Financial Service Charges.

HEALTH & HUMAN SERVICES PROGRAM PLAN

1280 / 0860 Local Hazardous Waste

	2005 Actual ¹	2006 Adopted	2006 Estimated ²	2007 Adopted	2008 Projected ³	2009 Projected ³
Beginning Fund Balance	4,172,742	2,835,955	2,835,955	2,981,423	2,590,336	1,046,610
Revenues						
* FUND BALANCE		11,626				
* STATE GRANTS	542,078	395,000	558,385	558,386	558,386	558,386
* INTERGOVERNMENTAL PAYMENT	5,511,803	7,126,085	7,126,085	7,092,157	7,092,157	7,092,157
* CHARGES FOR SERVICES	3,645,762	4,287,998	4,287,998	4,814,125	4,814,125	4,814,125
* MISCELLANEOUS REVENUE	88,460	31,957	71,273	58,750	58,750	58,750
*						
Total Revenues	9,788,104	11,852,666	12,043,741	12,523,418	12,523,418	12,523,418
Expenditures						
* SERVICES & OTHER CHARGES	(2,433,623)	(2,628,726)	(2,674,333)	(2,932,929)	(3,079,575)	(3,233,554)
* INTRAGOVERNMENTAL SERVICE	(8,691,268)	(9,223,940)	(9,223,940)	(10,464,351)	(10,987,569)	(11,536,947)
* CONTRA EXPENDITURES				482,775		
Total Expenditures	(11,124,891)	(11,852,666)	(11,898,273)	(12,914,505)	(14,067,144)	(14,770,501)
Estimated Underexpenditures						
Other Fund Transactions						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	2,835,955	2,835,955	2,981,423	2,590,336	1,046,610	(1,200,473)
Reserves & Designations						
* RESERVE FOR ENCUMBRANCES	(30,266)		30,266			
* ANTICIPATED BUDGETARY ADJUSTMENTS						1,200,473
Total Reserves & Designations	(30,266)	0	30,266	0	0	1,200,473
Ending Undesignated Fund Balance	2,805,689	2,835,955	3,011,689	2,590,336	1,046,610	(0)
Target Fund Balance ⁴	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000

Financial Plan Notes:

¹ 2005 Actuals are from the 2005 CAFR.

² 2006 Estimated is based on revised information from partners as of April 2006.

³ 2008 and 2009 revenue projections reflect best available 2007 estimates. 2008 and 2009 projected expenditures assume 5% increase over previous year. As agreed to with the King County Board of Health, the Program plans to go back to the Board in 2008

⁴ Target fund balance is equal to \$2 million.

⁵ Adjustments are anticipated in Local Hazardous Waste's 2009 budget to prevent a negative fund balance. This adjustment will depend on actual revenue and expenditure figures in the intervening years and will result in either an increase in fees, a reduction in expenditures, or both..

C O U N C I L A D O P T E D B U D G E T

Prohibition of Revenue Transfer to Solid Waste – (\$482,775)

HEALTH & HUMAN SERVICES PROGRAM PLAN**Public Health and Emergency Medical Services CX Transfers
0010/0696**

Code	Item Description	Expenditures	FTEs *	TLTs
Program Area				
	<i>HHS</i>			
	2006 Adopted	19,764,486	0.00	0.00
	Status Quo*	882,386	0.00	0.00
	Status Quo Budget	20,646,872	0.00	0.00
Council Changes				
CC01	Cut Transfer to Public Health for Children's Health Initiative	(750,000)	0.00	0.00
CC02	Transfer to Public Health for Community Health Centers	53,000	0.00	0.00
CC03	Transfer to Public Health for Pike Place Market Medical Clinic	70,000	0.00	0.00
		(627,000)	0.00	0.00
Funding Challenges				
PC02	PH - Preserving PHSKC's North Clinic	675,198	0.00	0.00
PC03	PH - Preserving PHSKC's Northshore Clinic	1,644,363	0.00	0.00
		2,319,561	0.00	0.00
Lack of Health Insurance				
PC01	PH - Children's Health Initiative	1,087,175	0.00	0.00
		1,087,175	0.00	0.00
Technical Adjustment				
TA01	PH - CX Fairshare	28,793	0.00	0.00
		28,793	0.00	0.00
2007 Adopted Budget		23,455,401	0.00	0.00

* FTEs do not include temporaries or overtime.

** This includes 2006 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

HEALTH & HUMAN SERVICES PROGRAM PLAN

PROGRAM HIGHLIGHTS

Public Health and Emergency Medical Services General Fund Transfers

The 2007 Budget includes General Fund Transfers to the Public Health and Emergency Medical Services funds. The total CX transfer proposed in 2007 is \$23,455,401. See the individual agency budget pages for detailed expenditure changes.

Growth of Uninsured and Underinsured

Six Months of Operation of the Northshore and North Clinics- \$2,319,561.

Community Partnerships

Children's Health Initiative - \$1,087,175.

Technical Adjustments

Technical Adjustments and Central Rate Changes - \$28,793.

C O U N C I L A D O P T E D B U D G E T

Cut Transfer to Public Health for Children's Health Initiative - (\$750,000).

Transfer to Public Health for Community Health Centers - \$53,000.

Transfer to Public Health for Pike Place Market Medical Clinic - \$70,000.

HEALTH & HUMAN SERVICES PROGRAM PLAN

Health and Human Service Program Area

	2005 Adopted		2006 Adopted		2007 Adopted	
	Expenditures	FTEs	Expenditures	FTEs	Expenditures	FTEs
Community and Human Service						
COMMUNITY SERVICES DIVISION	12,543,781	22.00	13,550,626	23.50	14,060,990	25.00
VETERANS RELIEF	2,482,976	7.00	2,439,100	7.00	2,708,363	7.00
COMMUNITY & HUMAN SERVICES ADMIN	1,736,898	12.00	2,017,677	12.00	2,195,699	13.00
DEVELOPMENTAL DISABILITY	19,944,215	18.75	20,705,896	18.75	23,374,689	18.75
MENTAL HEALTH	101,495,959	77.25	100,810,344	78.25	132,997,594	81.25
VETERANS AND FAMILY LEVY					12,655,111	11.50
HUMAN SERVICES LEVY					13,585,550	4.50
ALCOHOLISM/SUBSTANCE ABUSE	23,567,682	48.30	24,293,969	51.40	23,142,626	37.65
WORK TRAINING PROGRAM	7,718,679	55.58	7,906,369	55.58	6,763,670	49.58
DISLOCATED WKR PROG ADMIN	6,922,753	58.00	6,911,073	52.00	5,623,645	35.00
FED HOUSING & COMM DEV FND	20,611,473	36.00	18,914,586	33.50	18,740,186	32.75
	197,024,416	334.88	197,549,640	331.98	255,848,123	315.98
Public Health						
EMERGENCY MEDICAL SERVICE	38,045,983	98.87	42,894,971	107.54	43,704,092	108.12
LOCAL HAZARDOUS WASTE FD	11,418,697	-	11,852,666	-	12,914,505	-
PUBLIC HEALTH POOLING	184,367,348	1,251.41	185,658,519	1,267.20	184,750,710	1,216.73
	233,832,028	1,350.28	240,406,156	1,374.74	241,369,307	1,324.85
Grants and Board of Health Support						
BOARD OF HEALTH SUPPORT*			100,000	1.00		
HEALTH & HUMAN SERVICE GRANTS	433,729	6.00	4,256	6.00	32,542	6.00
	433,729	6.00	104,256	7.00	32,542	6.00
Total Health and Human Services						
	431,290,173	1,691.16	438,060,052	1,713.72	497,249,972	1,646.83

Public Defense division of DCHS and Jail Health Services division of DPH are reported in the Law, Safety and Justice program plan area.

*In the 2006 adopted budget, Board of Health Support was reported under Public Health. During a mid-2006 correction ordinance, the Council moved the Board of Health Support into the Council Administration appropriation unit, where it now resides.